

SUPERSTRUCTURE

Supersized: Atkinson Places Longest Precast Girders in North America

AT 70TH AVENUE EAST BRIDGE

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FROM THE CEO

CAREFUL AND THOUGHTFUL PLANNING is at the core of everything we do at Clark. But equally important as a meticulous plan is the ability to swiftly re-work the plan when necessary. Never has this been more evident than amidst a pandemic that has forced us all to find new ways to accomplish everyday tasks.

As you'll read in this issue, over the past six months, Clark teams across the country have demonstrated just how agile we really are. Teams have been busy re-working our plans for 2020 and beyond to find creative solutions that not only help our organization achieve our goals, but also help our clients achieve theirs.

Design development for the University of Washington Behavioral Health Teaching Facility had just gotten underway when the pandemic suddenly shifted how the world operates. This unexpected change forced our project team to rethink their approach to design validation in order to keep the project on track, and they ultimately developed a framework that supports social distance measures without sacrificing collaboration among stakeholders.

Around that same time, our team was reimagining every element of our Summer Associate Program so that we could achieve our goal of providing

students with an immersive experience full of opportunity for learning, growth, and long-term career development. Though this summer certainly felt different than years past, we were able to deliver on that promise to each and every student that had been guaranteed a summer associate position with Clark.

Developing – and, sometimes, re-working – a comprehensive plan is certainly hard work, but nothing beats the feeling of seeing your hard work pay off. Just ask the Atkinson team that executed the successful installation of ten giant girders at the 70th Avenue East Bridge. Or the women and men at C3M Power Systems who recently celebrated six months without a lost time injury.

At Clark, we've always taken pride in our ability to plan for success, but 2020 has certainly given us the opportunity to prove our ability to adapt in the face of uncertainty and continue to drive success for both the near and long term.

Stay safe and be well.

ROBERT D. MOSER, JR.
PRESIDENT AND CEO

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FEATURES

09 An Innovative Approach to Design Development

The University of Washington's Behavioral Health Teaching Facility project team's search for new design management tactics in the wake of the pandemic resulted in a solution that is yielding greater engagement and efficiency.



11 Clark's Summer Associate Program Goes Virtual

When spring approached and the reality of the COVID-19 pandemic became clear, the Clark team swiftly reimagined each element of the program in order to safely welcome 185 summer associates in June.



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ON THE COVER



70TH AVENUE EAST BRIDGE

At the end of August, the Atkinson team safely completed the installation of 10 giant girders that span I-5 and form the support of the new deck of the 70th Avenue East Bridge in Fife, Washington. Crews completed the operation in 18 hours over two consecutive nights.

The girders, which measure 220 feet long and weigh 231,000 pounds, are among the longest precast concrete girders ever made. The team transported them to the bridge site on a 250-foot-long truck from their fabrication site five miles away and then guided into place by cranes stationed on either side of I-5.

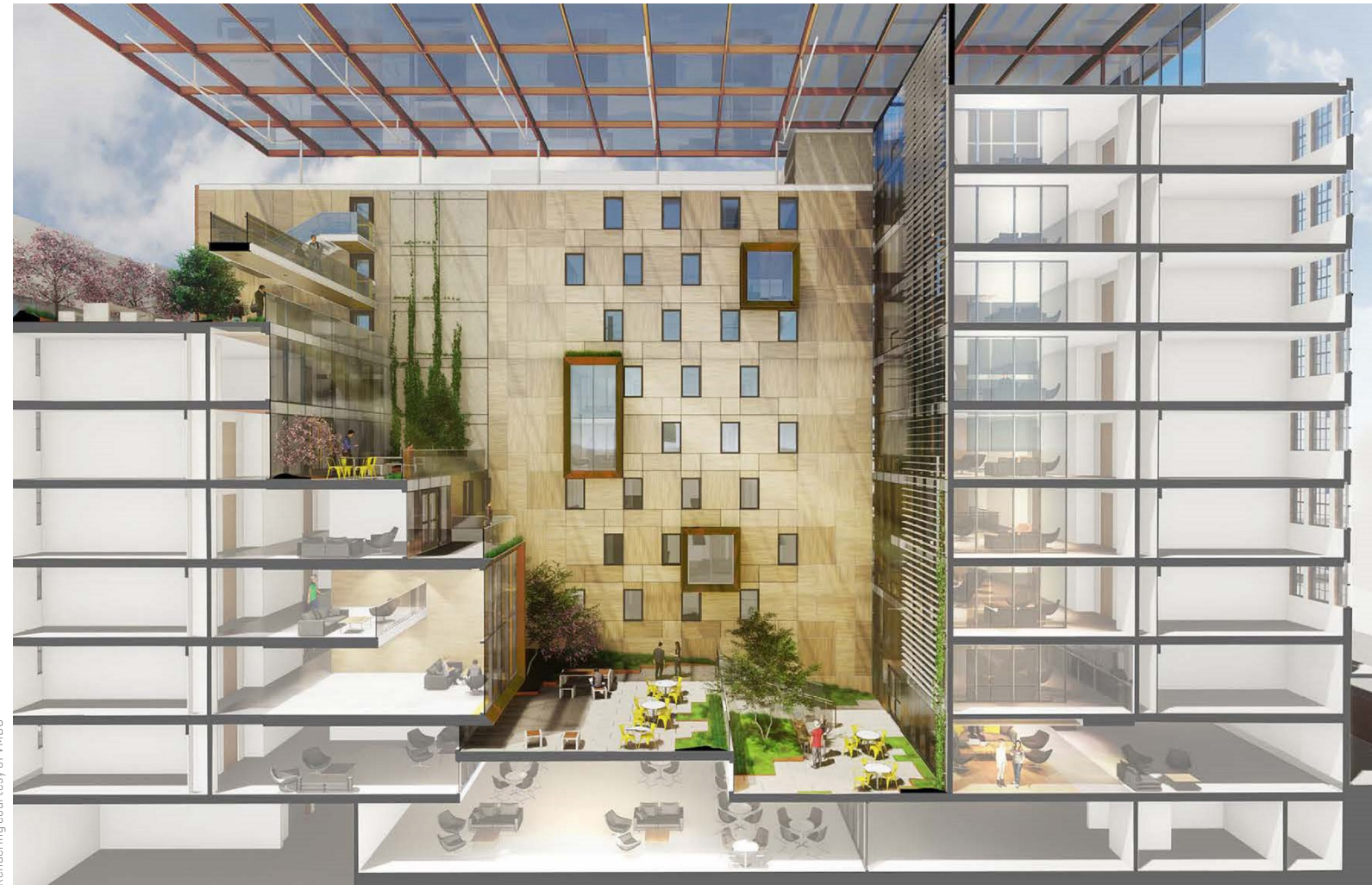
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Clark to Transform Historic Residence Hall at George Washington University

The George Washington University has selected Clark to renovate Thurston Hall, a historic, undergraduate residence hall in Washington, DC.

Originally built in 1929, Thurston Hall is the largest first-year residence facility at The George Washington University (GW), housing 40% of all freshmen. Clark will transform the existing building into a 200,000-square-foot, 825-bed living and learning community, with amenities like communal kitchens and common areas, a landscape-covered atrium, a rooftop penthouse, and a dining hall.

The 11-story building will also feature environmental upgrades designed to reduce water usage and increase fresh air supply, as well as

an extensive green roof system. The project is designed to achieve LEED Gold certification.

Thurston Hall is located in Washington, DC's vibrant Foggy Bottom neighborhood. Project architect VMDO designed the facility to draw students out of their rooms and into opportunities to live, learn, and develop as part of the surrounding neighborhood.

Clark has completed numerous residence halls and academic facilities on The George Washington University campus, including South Hall, completed in 2009, the Science and Engineering Hall, completed in 2014, and District House, completed in 2016.

Construction is currently underway and substantial completion is slated for 2022. ■

New Contracts

Across the country and in a variety of markets, Clark Construction Group and our subsidiaries have recently been selected to deliver a number of new projects. Our new work this quarter includes:

ROADWAYS & BRIDGES

Dulles Greenway West End Widening

Construction of an additional lane and merge area as well as other roadway improvements to mitigate rush hour traffic

Location: Leesburg, Virginia

Company: Shirley Contracting Company

Client: Toll Road Investors Partnership II

Engineer: Dewberry Engineers

Completion: Winter 2020

US 12 – Nine Mile Hill to Frenchtown Vicinity

Construction of a four-lane divided highway with two full-diamond interchanges and grade-separated median crossovers

Location: Walla Walla, Washington

Company: Atkinson Construction

Client: Washington Department of Transportation

Designer: Skillings

Completion: Summer 2023

Route 28 Widening

Expansion of Route 28 (Centreville Road) from four lanes to six lanes in order to meet an existing section of roadway further north

Location: Centreville, Virginia

Company: Shirley Contracting Company

Client: Fairfax County Department of Transportation

Engineer: Dewberry Engineers

Completion: Summer 2023

Balls Ford Road Utility Relocation

Installation of utility conduits, duct banks, and utility handholes and manholes to enable private utilities to relocate facilities in advance of the future widening of Balls Ford Road

Location: Manassas, Virginia

Company: Shirley Contracting Company

Client: Prince William County

Engineer: Rinker Design Associates

Completion: Summer 2021

Crosstrail Boulevard Segment B Extension

Construction of a four-span bridge crossing over Tuscarora Creek and its floodplain as well as a single-span bridge crossing over the Washington and Old Dominion Trail

Location: Leesburg, Virginia

Company: Shirley Contracting Company

Client: Branch Civil

Engineer: Dewberry

Completion: Winter 2021

UPPER 10TH AVENUE NORTH PEDESTRIAN BRIDGE AT NASHVILLE YARDS

Southwest Value Partners has awarded Clark, in a joint venture with Bell & Associates, the Upper 10th Avenue North Pedestrian Bridge project in Nashville, Tennessee. Gresham Smith is the project architect.

The Upper 10th Avenue North Pedestrian Bridge is one of two elevated bridges that will provide access to multiple sites in the Nashville Yards development. Clark/Bell completed the Upper 10th Avenue South Bridge, which ties Amazon Tower One into the Nashville Yards site, earlier this year. The North Bridge is scheduled for completion in the spring of 2021.

Clark/Bell is responsible for multiple phases of Southwest Value Partners' highly-anticipated Nashville Yards. Earlier this fall, the project team celebrated the grand opening of the 25-floor Grand Hyatt Nashville (pictured below, right), which offers 591 guest rooms, a

signature restaurant from James Beard-Award winning chef Sean Brock, a rooftop lounge, and a Wellness Level that includes a fitness center, pool, and world-class spa. The luxury hotel also features 77,000 square feet of state-of-the-art event and pre-function space, including a 20,000 square-foot Grand Ballroom.

Meanwhile, the team is on track to deliver the Parcel 4 of Nashville Yards (pictured below, left), which includes a 24-story office tower and associated parking garage that will serve as Amazon's new Operations Center of Excellence, in the spring of 2021. ■



Rendering courtesy of Gresham Smith



Photo by: Bob Delevante



Rendering courtesy of HMC Architects

ROADWAYS & BRIDGES

Route 14 Continuously Reinforced Concrete Pavement

Construction of continuously reinforced concrete pavement over existing pavement on an eight mile stretch of Route 14

Location: Kern County, California
Company: Atkinson Construction
Client: California Department of Transportation [Caltrans]
Engineer: Caltrans District 9
Completion: Winter 2021

Chico Creek Fish Barrier Removal

Construction of two cast-in-place, post-tensioned concrete bridges in order to restore Chico Creek to its more natural condition and promote wetlands expansion

Location: Bremerton, Washington
Company: Atkinson/Jacobs, A Joint Venture
Client: Washington Department of Transportation
Designer: Jacobs
Completion: Winter 2023

WATER & WASTEWATER

Sewer Reroute at MedStar Georgetown University Hospital

Renovation and rerouting of storm and sewer pipelines and cast-in-place vaults while maintaining water flow for hospital operations

Location: Washington, DC
Company: Clark Water
Client: MedStar Health
Engineer: Dewberry Engineers
Completion: Spring 2021

SITE DEVELOPMENT

Fort Belvoir Family Housing Sitework

Grading, excavation, concrete flatwork, and paving, as well as storm, water, and sewer utility work

Location: Fort Belvoir, Virginia
Company: Metro Earthworks
Client: CRB Military Housing
Completion: Spring 2022

HEALTHCARE

Clovis New Admitting Building and Cardiac Unit

Construction of a new main entrance and three catheterization lab procedure rooms, as well as the renovation of three cardiac operating rooms

Location: Clovis, California
Company: Clark Construction
Client: Community Medical Centers
Architect: HMC Architects
Completion: Summer 2022

OFFICE

Willis Tower Skydeck Entrance

Construction of a 55,500-square-foot entryway and exhibition area, as well as improvements to restrooms, security screening, and ticketing areas

Location: Chicago, Illinois
Company: Clark Construction
Client: EQ Office
Architect: Skidmore, Owings & Merrill
Completion: Spring 2021

**RESTON GATEWAY
TENANT FIT-OUT**

Fannie Mae has awarded Clark Construction a contract for the tenant fit-out of their new headquarters in Reston, Virginia. Michael Graves & Associates in the project architect.

Fannie Mae's new 685,000-square-foot headquarters will be located at Reston Gateway, which Clark is currently constructing for Boston Properties. The entirety of Reston Gateway will be an integrated mix of office, retail, restaurant, hotel, and residential spaces on eleven acres of land located immediately north of the new Reston Town Center Metro Station.

As part of the development's first phase, Clark is building two office towers that will

be joined by a podium floor. Totalling more than one million square feet, the buildings will include elevated garden terraces, a lobby, numerous tenant amenities, and plaza-level retail and restaurant spaces. Additionally, a below-grade parking structure totaling 887,000 square feet will provide approximately 1,880 parking spaces. Fannie Mae's offices will occupy one full tower and part of the second tower - which will be linked across the lower levels by community space exclusive to Fannie Mae.

Just two years after starting construction at Reston Gateway, the

project team ceremoniously topped out both towers in September. Installation of the curtainwall façade on both towers is scheduled to be complete by the end of the year. Additionally, the team is in the midst of installing one of the project's unique architectural features: a prism of reflective glass panels directly beneath the connecting podium.

The first phase of Reston Gateway - which is designed to achieve LEED Gold certification - is scheduled to be complete in the spring of 2022. ■



Commencing Through COVID-19



Left: Seattle's 2019/2020 Strategic Partnership Program class kicked off in person in the fall of 2019.

Below: Due to COVID-19, the Seattle class celebrated the completion of the program with a virtual graduation ceremony.



Despite a spring dampened by unforeseen challenges and uncertainty, 136 small business owners have emerged as graduates of Clark's 2019/2020 Strategic Partnership Program (SPP). This year's graduates represent a highly diverse and talented cross section of small, minority-, women-, and veteran-owned firms who, despite the pressures of running their businesses amidst a global pandemic, have maintained focus on their professional development in hopes of positioning themselves for a better, brighter future.

In July, Clark honored participants' accomplishments with virtual graduation ceremonies in Southern and Northern California, Seattle, and Bethesda, Maryland; SPP programs in Chicago and Kansas City concluded in person in late February. The online format provided a safe way to celebrate graduates' achievements and afforded greater participation from special guest speakers, community partners, program alumni, and Clark leaders.

These commencement events marked a long-awaited milestone for many graduates who pivoted to online classes earlier in the year. More than just the culmination of months of hard work, the ceremonies represented a new beginning for participants who, armed with new skills, knowledge, and confidence, are primed to start the next chapter in the growth of their businesses, including Teresa Luna of Luna Concrete.

Following high school, Teresa and her husband formed Luna Concrete, running the business out of their small apartment. While their business had expanded over time, throughout her career, Luna felt she lacked the educational background and entrepreneurial knowledge that would help her excel

professionally. In 2019, she secured a spot in Clark's Strategic Partnership Program. During the Bethesda, Maryland, graduation event, Luna reflected on how the program has helped position her for the future, noting, "I have obtained the tools and professional knowledge that I need for the growth of our business. The program has also given me more than tools, it has given me the confidence in myself that I was looking for."

SPP alumna and special guest speaker Brenda Vejar also shared Teresa Luna's experience of gaining needed confidence through

"These small business owners are rising to the next level and serving as agents for change in their communities, creating a stronger and more equitable economy. I continue to be amazed by their passion, resiliency, and tenacity – this year more than ever."

Wes Stith, Vice President, Clark Construction

the program. She addressed graduates of the company's Orange County and Los Angeles programs, sharing her own words of inspiration. "I felt so empowered the moment I graduated, and I took everything I learned and grew my business," said Vejar. "It's up to you individually what you take out of this."

While the economic impact of COVID-19 has been felt by millions across the country, small business owners are among those most impacted. Despite the burden that many participants faced, students committed to completing the program, and many, such as C.J. Jones of Evergreen Commercial Cleaning,

found comfort in the routine of weekly classes. "Our weekly online meetings became a tether to the normal world in a world that was no longer normal," remarked Jones, who is a graduate of Clark's Seattle program. "We believed the program would impart knowledge, but I was amazed by the breadth of the topics and the level of expertise. It made each week extremely valuable."

This year's SPP graduates join Clark's expanding network of program alumni, which is approaching 1,000 members. Clark Vice President Wes Stith, who helped found the program, is excited for that number to grow. "We have a shared interest and responsibility to show support for small businesses in our community, and industry," said Stith. "Through this program, these small business owners are rising to the next level and serving as agents for change in their communities, creating a stronger and more equitable economy. I continue to be amazed by their passion, resiliency, and tenacity – this year more than ever." ■



Photo by: Aleksey Kondratyev

C3M Sets Safety Milestone

In July, C3M Power Systems celebrated six months without a single lost time injury, a feat made even more impressive considering their aggressive schedules to keep projects on track despite challenges arising from COVID-19. The leadership behind this milestone credits an ever-evolving safety strategy and culture.

At C3M, safety is synonymous with planning. It is incorporated at every step of the process, from the big-picture scope during the bid phase to the most granular level on site. To that end, Construction Executive Donny Schwier has spent the last two years tailoring a Clark initiative he first encountered on the Dulles Metrorail Silver Line, Phase 2 project: Safe Plan of Action (SPA) reporting. These C3M-specific SPAs have become a critical component of daily jobsite operations at C3M. Field leaders and craftworkers alike are engaged in developing detailed SPAs to execute their work safely, knowing that a good plan leads to a safe operation.

That engagement from all levels of the project team stems from C3M's personal approach to safety that has created a culture that empowers team members to take responsibility for not only their own safety but that of fellow employees. Division Safety Manager Joe Schlerf believes that this is the company's true differentiator. "Everyone, no matter what their job is, has the right to stop work at any

time if they feel unsafe," said Schlerf. "It's one thing to say it, but it's another thing to follow through on it. That's the other crucial part of the puzzle – when the work is stopped to address the issue, our people know that we have their back."

Looking to the future, C3M's leadership is already aligned on two areas of focus with the goal of extending the lost time milestone through 2020 and beyond. With improved glove technology that prioritizes flexibility and dexterity, Schlerf wants to drive home that gloves are an ally, not a hindrance, in completing daily tasks.

The company is also committed to increasing the use of leading indicators – like employee-reported near miss incidents – to

better plan for a safe project. "The difference between a near miss and a major incident is so small," said Chuck Hinton, senior vice president and general manager. Hinton, Schlerf, and Schwier are brainstorming strategies to create a mental shift and incentivize employees to report close calls. Schwier explains, "The purpose is to collect data, not reprimand. If we know about it, we can do whatever we need to – training, newer equipment, better planning – to create a safer work environment."

With a strong foundation in place and plans to further sharpen safety programs, C3M is optimistic that the team can maintain its impeccable record – and more importantly keep team members safe – going forward. ■

CLARK LOGISTICS CELEBRATES FIVE YEARS WITHOUT LOST TIME INJURY

Clark Logistics recently marked five years – more than 650,000 worker hours – without a lost time injury. The team celebrated the results of their unwavering safety awareness and commitment at the Clark Yard in Upper Marlboro, Maryland. Clark Logistics provides engineering and equipment solutions for Clark projects throughout the Mid-Atlantic region. ■

DESIGN DEVELOPMENT IN THE NEW NORMAL

University of Washington Behavioral Health Teaching Facility Team's Innovative Approach to Big Rooms is Paying Big Dividends

DELIVERING NEW FACILITIES – from the conceptual design phase through project turnover and activation – is a team effort best executed with a high degree of engagement and collaboration from key stakeholders. But in a world where large in-person gatherings are not possible, finding ways to supplement the in-person experience has become a new challenge, particularly in the infancy stages of a project.

With the pandemic precipitating a shift in how projects operate, Clark teams have found innovative strategies to keep the momentum going on their projects, maintain mission focus, and make the “new normal” work. Whether leveraging previously untapped tools and resources or pushing the boundaries of existing technologies, their agility and creativity have enabled our clients’ projects to move ahead while keeping teams safe.

In many instances, such as on the University of Washington’s Behavioral Health Teaching Facility in Seattle, a project team’s search for new design management tactics ended in a solution that is yielding greater team engagement and efficiency. The 210,000-square-foot, integrated-design-build project was just beginning design development when Washington State’s Stay Home, Stay Healthy order went into effect in March. The sudden moratorium on group gatherings forced the team to rethink their approach to design validation – a process that traditionally relies on large in-person work sessions. Almost instantly, project leaders were faced with the challenge of connecting upward of 40 stakeholders to keep the project on track and do so in a manner that spurred collaboration and supported social distancing measures. Over a three-week period that followed, Design Manager Ellen Mulvanny and Project Executive Michael Rechnitz worked to restructure team meetings, evaluate applications to support design discussions, and gather

critical input on their proposed path forward.

Their efforts yielded a creative approach that allowed design development to move forward safely and securely; it also advanced softer team goals, such as relationship building – all in a virtual setting. Now in full swing, the team’s virtual Big Room meetings are divided between two days each week. The first day features a check-in with all project stakeholders, including owner representatives, design partners and consultants, subcontractors, and the construction team, followed by Project Working Team (PWT) meetings. During day two, the entire team re-unites for a report-out on what happened the day prior. These sessions provide a snapshot of the team’s progress and an opportunity to capture feedback from individuals who didn’t participate in PWT discussions.

To determine whether the process they’ve set forth is working, the UW team conducts participant polling. Leveraging Poll Everywhere, a survey tool that captures and displays participant responses in real time, they solicit plus/delta feedback on meetings. “It is important for us to take the group’s pulse and understand whether what we’ve deployed is effective,” notes Mulvanny. “This exercise has provided valuable input that helps us fine-tune meetings and drive deeper team engagement.”

The team is also harnessing a collaborative online whiteboard application that the project’s design team had used previously to further support effective design discussions and recreate the walls of the Big Room. “We’ve had a lot of success utilizing the platform as a virtual pin-up board,” said Rechnitz. A traditional Big Room is filled with drawing and

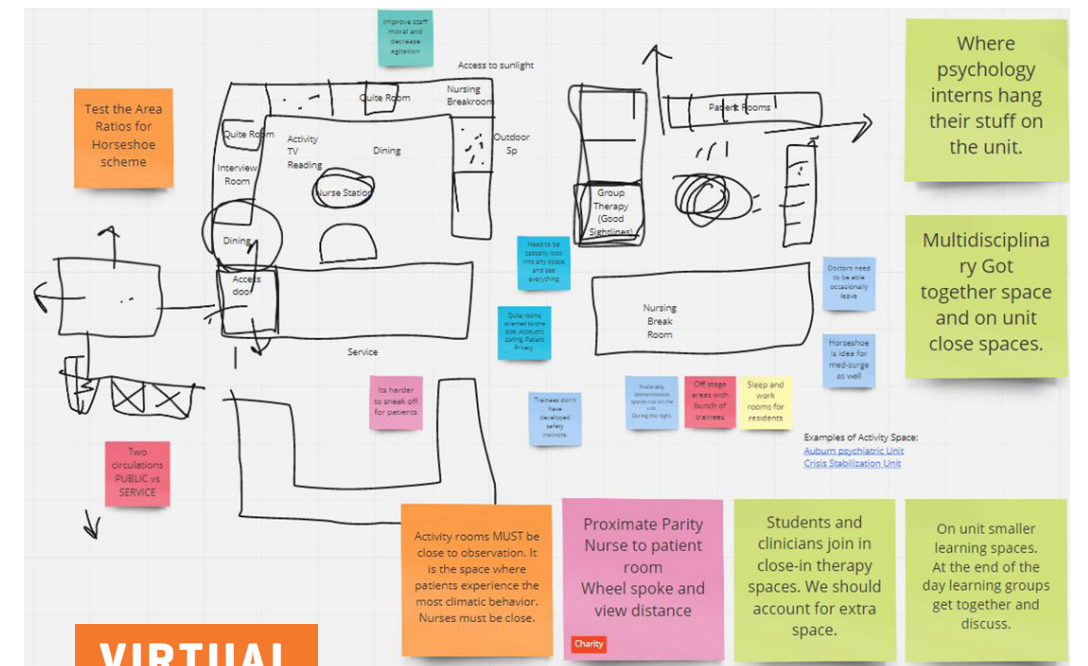


Design development is underway for the 210,000-square-foot University of Washington Behavioral Health Teaching Facility, which will provide training to behavioral health specialists, as well as clinical inpatient and outpatient care.

concepts on the walls to keep stakeholders in the zone. The platform provides the experience of huddling around these elements. A sticky notes feature allows participants to comment on ideas and concepts in real time; that dialogue is preserved as part of project’s permanent record. “We are able to track design progress and share it with Clark leadership, team members, and project stakeholders for feedback,” notes Mulvanny. “We’re also able to sketch over existing schemes in our virtual meetings – it serves as a literal whiteboard for visual brainstorming with everyone participating from different locations.”

While video conferencing and other technologies have allowed work to progress, what’s often lost in the virtual environment are the intangible benefits that come with face-to-face meetings. Casual, organic conversations that occur around the coffee machine or water cooler prior to the start of meetings are an important byproduct of larger team gatherings and help cultivate relationships and trust among stakeholders.

Understanding how important a strong team dynamic is to the health and success of the project, Rechnitz and Mulvanny factored relationship building into their virtual Big Room plans. Design meetings begin each week with a 15-minute coffee chat, during which participants are divided into virtual breakout rooms and prompted with a question to spur conversation. Breaking up the group randomly unites members of the team whose paths may not typically intersect. During the 15-minute sessions, no one talks about work. To create a deepened sense of connectivity among the larger team, they also established a team mascot – a husky named Dubs. A photo of Dubs is passed to a new team member each week with the notion that whoever receives



VIRTUAL BIG ROOM MEETINGS

On the University of Washington Behavioral Health Teaching Facility project, the team restructured their approach to design development using virtual Big Room meetings. In order to support effective design discussions, the team uses an online whiteboard application to recreate the physical walls of the Big Room that are typically filled with drawings and concepts. The virtual “sticky notes” allow participants to comment on ideas and concepts in real time, which are then preserved as part of the project’s permanent record.

it will share a photo of themselves with the pup. Each of these activities is designed to strengthen the team bond and provide a glimpse into members’ personal lives, revealing shared interests and points of commonality among the group beyond the project itself.

There is no denying the benefits of in-person collaboration, but when done right, a virtual approach can yield compelling results. “We continue to see the upside of this format,” notes Rechnitz. While the virtual set-up has resulted in more meetings, the format is also limiting unnecessary emails and promoting

To build relationships among team members, a photo of the team mascot – Dubs the husky – is passed to a new team member each week with the notion that whoever receives it will share a photo of themselves with the pup.

greater “face-to-face” communication and collaboration among the team. Valuable time previously spent commuting to and from meetings is also being saved. “Though we had no other choice but to pivot this past spring, in the end, we’re using our time more effectively and seeing more consistent and greater participation from all stakeholders,” adds Mulvanny.

The University of Washington Behavioral Health Teaching Facility team has developed a proof of concept and a framework by which to move forward. Their success-to-date is emblematic of the entire team’s commitment to the process and ability to adapt. While the larger part of 2020 has been filled with unforeseen challenges, there’s a silver lining emerging in the new normal, and with it comes greater certainty for the future and for our clients’ projects. ■

Rising to the Challenge:



How Clark Created a Virtual Summer Associate Experience

FOR MORE THAN 30 YEARS, Clark Construction's Summer Associate Program has provided college students with meaningful construction experience through immersive, hands-on roles on some of the most sophisticated and notable projects in the country while also providing networking opportunities that foster long-term career development. The program, recognized by WayUp as a Top 100 Internship Program, welcomes approximately 150 students from colleges across the country each summer.

At the start of 2020, Clark prepared to welcome 185 summer associates from 74 schools to 86 jobsites and offices nationally. The program, which had always been held in person, was scheduled to launch in late May. But when spring approached and the reality of the COVID-19 pandemic became clear, Clark faced a watershed moment – cancel this summer's program or revamp it to provide a meaningful experience while working remotely.

In early April, the Clark team began to reimagine each element of the program and on June 1 welcomed every student who had been guaranteed a summer associate position with Clark as part of a one month virtual summer associate experience, with the option to join their teams in person in July. "Clark's ability to adapt speaks volumes about the attitude of the company. It takes a special mindset to rise to the occasion and solve challenges," said Lauren Evoy, a rising senior at the University of Maryland studying civil engineering.

Throughout June, summer associates worked virtually alongside project development and project delivery teams across the country. Each summer associate was paired

with a member of the project team that mentored them and assigned work to ensure that the students were able to contribute in a meaningful way to their project teams. Summer associates across the country updated project drawings, reviewed submittals and RFIs, onboarded trade contractors, tracked sustainability information for LEED credit submission, and created schedules for mock-ups to ensure the timely delivery of equipment.

"The virtual experience has been very smooth," said Evoy. "I've been reviewing submittals and RFIs, creating trackers, and ensuring the project schedule is being met. I'm fully aware of what's going on, and I don't feel detached. I feel like the work I'm doing matters, and it's a very gratifying experience."

In addition to collaborating with their project teams, summer associates also had the opportunity to participate in virtual jobsite tours, ensuring they were exposed to the breadth of Clark's work and the variety of roles throughout our company. To further advance their technical and professional skills, summer associates completed a variety of Clark Corporate University online training courses taught by industry and subject matter experts, supplemented with full access to LinkedIn Learning courses.

"The virtual experience has been very smooth... I feel like the work I'm doing matters, and it's a very gratifying experience."

Lauren Evoy, Summer Associate

In June, summer associates across the country worked virtually with their project teams.

In July, summer associates had the opportunity to complement their virtual experience by joining project teams on site. Pictured clockwise from top: Nathan Terra at the University of Maryland's E.A. Fernandez IDEA Factory; Mark Saleh at the Plane Train Tunnel West Expansion project at Hartsfield-Jackson Atlanta International Airport; Jordan Nelson (left) and Charlene Demanarig (right) at the Sea-Tac Airport International Arrivals Facility.

At the foundation of the summer associate program is a strong emphasis on building relationships – and this year's program was no different. Summer associates had purposeful exposure to Clark team members throughout the organization through activities designed to expand their professional network, connect with mentors, and see for themselves just how special a career at Clark can be.

"I've met so many people since I started this program," said Nathan Terra, a rising junior at the University of Maryland studying civil engineering. "I've made so many great connections through the program that I will always be able to reach out to for support."

The program has long thrived as a way connect summer associates with each other and with the broader Clark organization. One way the program achieves that goal is through the Capstone Project. Working in small groups, summer associates research topics related to Clark's core business and present their findings to Clark leaders.

Modifying the Capstone Project to accommodate a virtual setting while still achieving its intended goal was a top priority. Successfully completing the Capstone Project hinges on effective collaboration with your team and a compelling final presentation – both of which historically took place in person. While this presented a challenge, it also presented an opportunity – summer associates were not required to be grouped by geographic location.

"By taking the program virtual, summer associates were able to connect with their peers from across the country instead of just their specific region," said Andre Sadler, a campus recruiter at Clark. "Having capstone teams with members in different regions exposed summer associates to areas of the company and led to stronger networking opportunities."

Armed with fresh ideas and new perspectives, the project culminated with summer associates virtually presenting their findings to the company's top executives. "The capstone project was one of my most memorable experiences of the program," said Victoria Thai, a rising senior at the University of California, San Diego studying mechanical engineering.

In July, summer associates that chose to work on site were folded into Clark's Blue and White Teams – a modified staffing plan that promotes safe workspaces by decreasing employee density. With robust health and safety protocols firmly in place on jobsites across the country, summer associates complemented their virtual work with hands-on experience to gain a realistic view of what it's like to work at Clark.

After spending June learning virtually, Nathan Terra joined the project team on site at the University of Maryland's E.A. Fernandez IDEA Factory in July, where his duties included leading the daily morning safety orientation. "Being able to work on site has been so exciting," said Terra. "My team has a lot of trust in me, and they have



really helped me to grow. When I come back to campus as an alumnus, I will be able to look at this building and see a part of my Clark experience."

The ultimate goal of the Summer Associate Program is to provide students with the opportunity to work with – and learn from – the best and brightest construction professionals in the industry. Though this summer felt different from years past, Clark's commitment to providing a meaningful experience both professionally and personally did not change, and thanks to careful planning and a wide network of innovative resources, the program delivered on that promise.

The ultimate goal of the Summer Associate Program is to provide students with the opportunity to work with – and learn from – the best and brightest construction professionals in the industry. Though this summer felt different from years past, Clark was able to deliver on its promise of a meaningful experience both professionally and personally.

"One of our biggest takeaways from bringing the Summer Associate Program into the virtual space has been our ability to leverage our resources," said Sadler. "When we recruit students, we always talk about the Clark network. This year, we learned how big that network truly is. We connected with so many different people and groups to make sure that the program was successful – from the initial planning stages through completion of the program. As we look to the future, we are fully invested in carrying forward some of the approaches we developed this year to take the program to new heights." ■

CLARK DELIVERS MONTGOMERY COUNTY'S VISION FOR A BETTER ENVIRONMENTAL FUTURE

Montgomery County, Maryland, is leading the forefront of sustainability for counties across the nation with its public commitment to reduce greenhouse gas emissions by 80% by 2027 and eliminate carbon emissions entirely by 2035. In Wheaton, Maryland, a growing suburb just north of Washington, DC, is the crown jewel of the county's sustainability goals: the Wheaton Revitalization Project. Part of developer Stonebridge-Carras' multi-phase, public-private initiative that is reshaping Wheaton's central business district, the project endeavors to improve mobility, diminish negative environmental impacts, reduce traffic congestion, and increase the diversity of employment opportunities and services in the area.

This September, Clark reached substantial completion on the project, a transformative 308,000-square-foot, 14-story government office building with first-floor retail space and a 25,000-square-foot public plaza. The building, designed to achieve LEED Platinum certification, will be the new home to the Maryland-National Capital Park and Planning Commission and six other county entities, including Environmental Protection, Health and Human Services, Permitting Services, and Recreation. For these municipal offices, green energy is integral to their long-term plans for the county and therefore paramount in the design and construction of their new workspace.

The mixed-use development sits atop a complex geothermal

system that uses the earth's natural temperature to, depending on the season, heat or cool the water running through it, significantly reducing energy use throughout the lifecycle of the building. Increasing the complexity of the system's installation was its physical location. Typically, the geothermal lattice lies below a large field and requires significant open acreage nearby. But the urban location of the Wheaton site left no space for the system except directly beneath the building. Wheaton's geothermal field is contained entirely within the footprint of the site – only the second development in the Mid-Atlantic region to achieve this feat.

Above ground, the project is chock full of features that further enhance heating and cooling

efficiency. The building's façade combines high-performance concrete and metal panels with a curtainwall glazing system to more efficiently retain air within the interiors. Two green roofs provide added insulation for better energy management and mitigation of low urban air quality. Bio-retention boxes planted with native and adaptive plants reduce rainwater load on the storm drain system by providing larger spaces for rainwater to collect, which is then used by the plants.

Upon entering the office, employees and visitors are greeted by a massive green wall of living flora that naturally filter the air and reduce breathable air toxins. All appliances and utilities, from the toilets to faucets, are Energy Star Compliant and operate on the lowest amounts of water possible. Water is also consistently recycled and reused throughout the building's interiors, including its heating, plumbing, and irrigation systems.

Kirby O'Connell, a Clark project engineer on the team, reflected on project, saying, "Working on this project has not only been professionally rewarding – I've had the opportunity to oversee the start-to-finish lifecycle of sustainability features that will likely become standard practices in a more eco-conscious future – but is also a significant source of personal pride as a Montgomery County resident." ■

The building's façade combines high-performance concrete and metal panels with a curtainwall glazing system to more efficiently retain air within the interiors.



A PERSONAL CHALLENGE TO SUPPORT A GOOD CAUSE



Russ Floreske is no stranger to cycling for a cause. Each June, he participates in the Great Cycle Challenge to raise money for pediatric cancer. But when Russ learned that this year's event would be postponed, he decided to create a personal cycling challenge – for a good cause, of course.

In honor of National PTSD Awareness Month in June, Russ made a commitment to ride 22 miles every day for 22 days while raising funds for Mission 22, an organization committed to ending the stigma surrounding post-traumatic stress disorder in veterans.

Through his challenge, Russ logged 490 miles throughout the Seattle area and raised nearly \$1,000 – double his initial fundraising goal. ■

CLARK LAUNCHES COVID-19 EMPLOYEE CONTRIBUTION PROGRAM

In light of the significant impacts our communities are facing from COVID-19, Clark recently provided each employee the opportunity to choose an organization responding to the crisis to receive a \$100 donation from the

company in their name. On behalf of its employees, Clark donated more than \$160,000 to 815 different national and local non-profits and community-based relief efforts combating hunger, homelessness, job loss, and more. ■

HOWARD COUNTY COURTHOUSE RAISING MONEY FOR COVID RELIEF

In April, Edgemoor-Star America Judicial Partners (ESJP), the development team behind the Howard County Circuit Courthouse project, established a donor-advised fund with the Community Foundation of Howard County to support local COVID-19 relief efforts.

With support from numerous project partners, including Clark Construction, the team has raised more than \$38,000

for the New Howard County Courthouse Development Team COVID-19 Relief Fund, which will support non-profit organizations in Howard County, Maryland. Additionally, ESJP has committed an additional \$5,000 matching gift as part of the Community Foundation's Youth in Philanthropy coronavirus relief campaign, a fundraising effort being led by high school students in Howard County. ■

2020 FIELD EMPLOYEE SCHOLARSHIPS AWARDED

In June, Clark's annual Field Employee Scholarship Program awarded 25 scholarships and 44 academic stipends to the children of Clark's field employees to support their pursuit of educational opportunities.

Priscilla Cordova, daughter of Atkinson foreman Robert Cordova and nursing student at San Joaquin Valley College, received this year's \$5,000 Margie Rosario Award. The scholarship, named in honor of retired Clark employee Margie Rosario who helped establish the program, is awarded to an individual who aims to be the first in their family to graduate from college.

Clark's Field Employee Scholarship Program has provided more than \$1.5 million in scholarships and stipends to more than 500 deserving students since its inception in 2002. ■



Priscilla Cordova received the 2020 Margie Rosario Award.



Atkinson Sets Supersized Girders at 70th Avenue East Bridge

The Atkinson team delivering the new 70th Avenue East Bridge for the Washington State Department of Transportation (WSDOT) reached a significant project milestone with the successful installation of 10 giant girders that span I-5 and form the support of the new bridge deck in Fife, Washington.

The 70th Avenue East Bridge project is part of WSDOT's effort to complete SR-167 and improve connections to I-5 and the Port of Tacoma. The new bridge, which features four lanes and a 12-foot wide path for pedestrians and bicycles, replaces a two-lane bridge.

Safely setting the massive bridge girders, which measure 220 feet long and weigh 231,000 pounds, required a complete closure of I-5 for two consecutive nights. The extreme length of the girders allowed Atkinson to complete this operation in 18 hours over two days. "Shorter girders would have required us to widen I-5 and build columns in the median – work that would

have brought prolonged lane closures," said Laura Newborn, WSDOT communications manager.

The girders, which are among the longest precast concrete girders ever made, were transported to the bridge site on a 250-foot-long truck from their fabrication site five miles away. Cranes stationed on each side of I-5 then guided each of the girders into place.

"This was an extremely technical operation," said Brandon Dully, vice president at Atkinson Construction. "Our ultimate goal was to ensure that we executed the work according to our plan and did so safely. It took everyone – Atkinson, our hard-working crews, WSDOT, and our project partners working together to ensure we set these girders successfully."

With this milestone complete, the Atkinson team will shift their focus to completing the bridge deck and bridge approaches to open to traffic in the summer of 2021. ■

Milestones

This quarter, our project teams across the country reached some exciting milestones:

UNDERWAY

Plane Train Tunnel West Extension

The Clark-Atkinson-Technique team broke ground on the Plane Train Tunnel West Extension project at Hartsfield-Jackson Atlanta International Airport. Underway since 2017, the progressive design-build project includes a 900-foot tunnel extension of the airport's automated people mover system which is designed to improve train operation and efficiency. During the preconstruction phase of the project, the team completed design and enabling work at the West Curb to prepare the area for the vertical shaft and horizontal tunnel and shifted the path of travel for existing vehicular traffic lanes serving airport shuttles and taxis.

Orange County Museum of Art

The project team recently topped out structural steel erection at the Orange County Museum of Art (OCMA). The team set 850 tons of steel to shape the world-class art center which will feature a 60-foot tall open atrium, a cantilevered classroom, and large raker beams supporting an exterior grand staircase. Once complete, the 54,000-square-foot museum will feature nearly 25,000 square feet of exhibition galleries as well as 10,000 square feet of space for education programs, performances, and public gatherings.

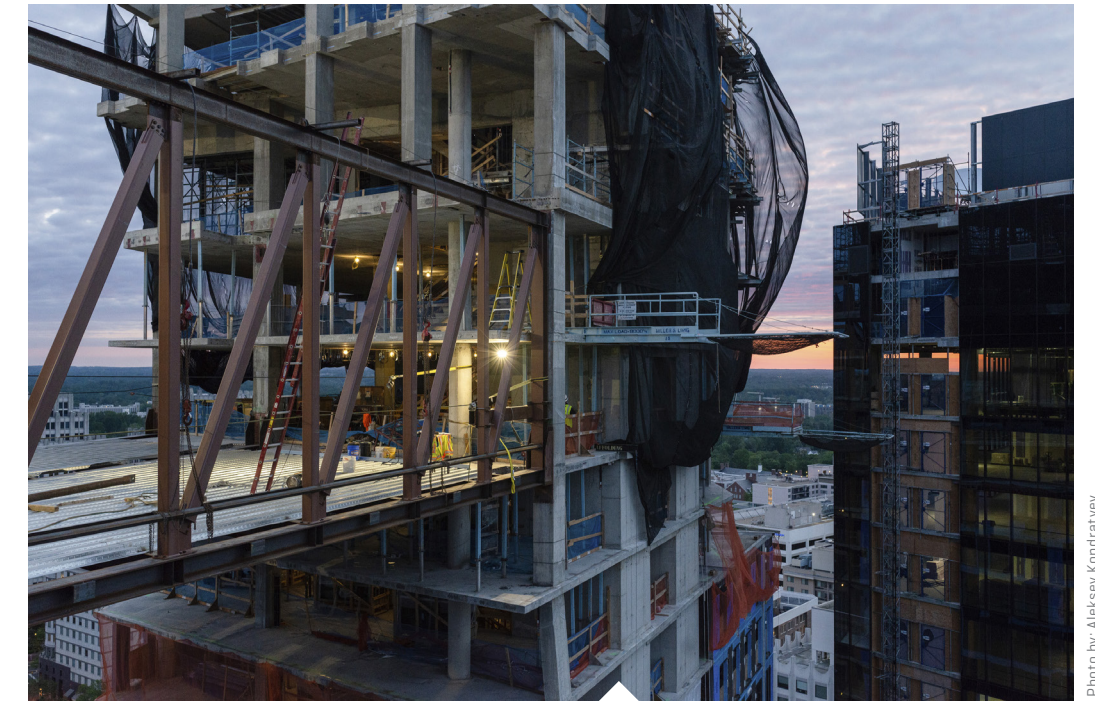


Photo by: Aleksey Kondratyev

Union Station Tower

In Chicago, the Union Station Tower team recently poured the project's 10-foot thick mat foundation. The pour, which used 300 concrete trucks to unload 2,400 cubic yards of concrete, took 12 hours to complete. Part of a master redevelopment plan for the historic Union Station, the project is comprised of a 51-story tower featuring 1.5 million square feet of Class A office space, and two levels of below-grade parking, and a 1.5-acre public plaza. The building will serve as the future home of BMO Harris Bank.

The Wilson and The Elm

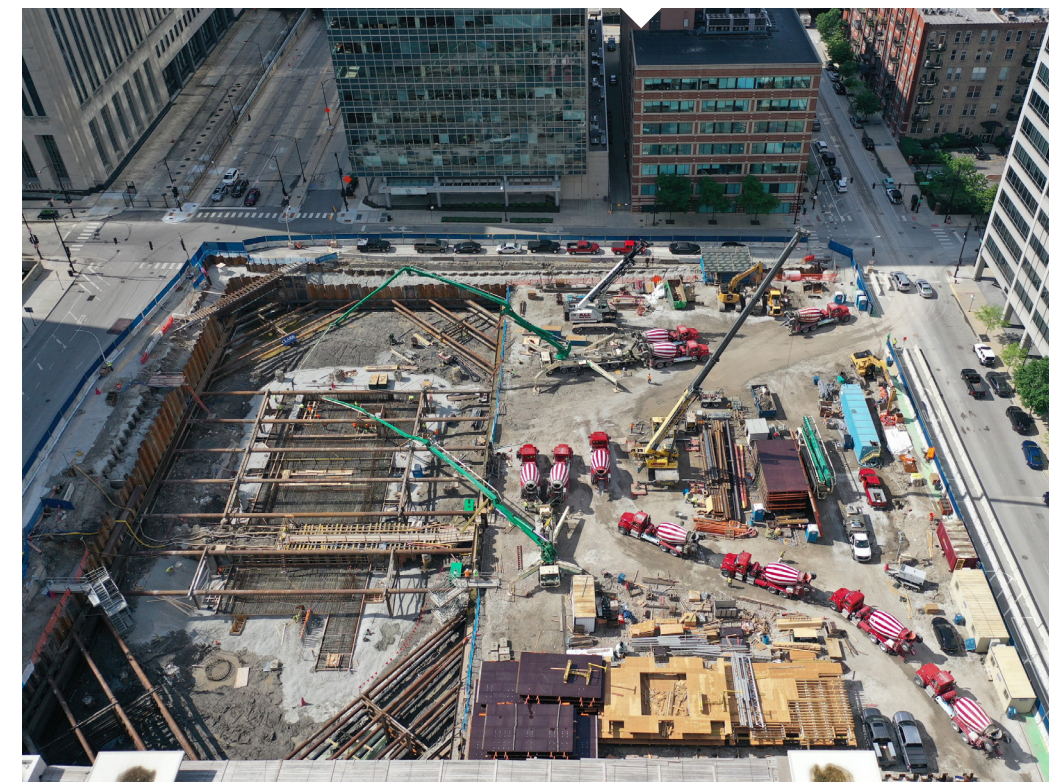
In May, Clark finished erecting the sky bridge structure at the landmark mixed-used development in Bethesda, Maryland, The Wilson and The Elm. The sky bridge, which is elevated 300 feet above ground, links the project's two residential buildings and will serve as an amenity space for residents. In addition to the residential towers, which total 613,000 square feet, the project also includes a 364,000-square-foot office tower featuring a multi-stepped curtain wall façade and ground floor retail.

CSU Long Beach Horn Center and Kleefeld Contemporary Museum Renovation

Clark recently started work on the California State University (CSU) Long Beach Horn Center and Kleefeld Contemporary Museum Renovation. The project includes renovations to an undergraduate advising center, learning assistance center, computer lab, and art museum on the CSU Long Beach campus. The team also will construct two lecture halls, 10 classrooms, and a 4,300-square-foot expansion of the existing University Art Museum, which will include two exterior courtyards.

BART Union City Intermodal Station Phase 2A

In June, the Bay Area Rapid Transit (BART) Union City Intermodal Station Phase 2A project team erected the first structural steel columns on site, marking the start of vertical construction. Clark is expanding the vertical circulation elements of BART Union City Station's east platform by constructing two concrete and steel structures to house two new escalators and a new stairwell within the station, as well as retrofitting one existing stairway.





SDSU Mission Valley Site and Stadium

In August, the Clark team broke ground at the San Diego State University (SDSU) Mission Valley Site and Stadium project. Clark is leading design and construction efforts for a new community river park, new campus infrastructure, and new multi-use facility, which will support collegiate football, professional and collegiate soccer, NCAA championship games, concerts, and other events.

Metropolitan Park, Phases 6, 7, and 8

In May, Clark completed pile driving activity on the Metropolitan Park, Phases 6, 7, & 8 project – the future home of Amazon’s Arlington, Virginia, headquarters. More recently, the team erected the site’s first tower crane, which stands 214 feet tall and is one of five that will rise on the site. The project is comprised of two office buildings totaling nearly 2.1 million square feet plus 1 million square feet of below-grade parking. The campus will feature 65,000 square feet of street-level retail, new public open space, and more than a half-mile of protected bike lanes.

Pepco Harvard Substation

The Clark Civil team recently received notice to proceed on the Pepco Harvard Substation in Washington, DC. The project is one of two substations where Clark will construct new 230kV gas-insulated substations as part of Pepco’s Capital Grid Initiative. At the Harvard Substation, the team will preserve the existing 113-year-old building façade and historic wood roof while demolishing the rest of the structure.

Otay Mesa Land Port of Entry Modernization and Expansion

Atkinson/Clark, a joint venture, recently began construction on the Otay Mesa Land Port of Entry Modernization and Expansion. Designed to improve California’s busiest commercial truck border crossing, the project will double processing capability for pedestrians and add additional truck lanes for the import facility. The upgraded facility will include new tenant agency buildings, refreshed office spaces, and a new employee parking structure.



North Torrey Pines Living and Learning Neighborhood at UCSD

At the North Torrey Pines Living and Learning Neighborhood at University of California, San Diego (UCSD), the Clark team received Certificate of Occupancy for the West Parcel residential portion, which includes two of the project’s six total buildings. When complete, the neighborhood will feature both student housing and academic facilities, as well parking, retail space, a craft center, dining hall, and market.

TOPPING OUT

Parkline Chicago

Earlier this summer, the Clark team topped out Parkline Chicago, a 295,000-square-foot luxury residential building in the Chicago Loop. Once complete, the state-of-the-art building will feature 214 units, two floors of parking, and three floors of amenity space including a pool.

Grosvenor-Strathmore Parking Garage Expansion

The Clark team set the last of 199 precast panels at the Grosvenor-Strathmore Parking Garage Expansion project in North Bethesda, Maryland, completing the structure. The team has now turned its focus to stormwater management systems installation, the addition of the new parking array and control booth, and other site work. This six-story garage addition is an enabling project for the planned Strathmore Square development.

320 North Sangamon

Clark recently topped out 320 North Sangamon, a 270,000-square-foot, core-and-shell commercial office building in Chicago’s Fulton Market neighborhood. Once complete, the 13-story building will include 8,000 square feet of retail space, a 47-stall parking lot, and 10,000 square feet of amenity space.

SUBSTANTIAL COMPLETION

1050 17th Street

Clark recently delivered 1050 17th Street, a 154,000-square-foot, trophy-class office building in downtown Washington, DC. The 12-story building features ground-floor retail, four stories of below-grade parking, and amenities such as a fitness center and rooftop terrace.



Photo by: Aleksey Kondratyev

COMPLETE

Western Bus Maintenance and Operations Facility

Clark Civil delivered the new Western Bus Maintenance and Operations Facility to OmniRide, a provider of bus services and ridesharing in Northern Virginia. The site features space for 100 buses and includes three buildings – a maintenance building, a fueling and washing building with two service lanes, and a new administrative and operations building.

I-215/Scott Road Interchange

The Atkinson team recently completed a partial cloverleaf interchange with standard diamond ramps, hook entrance ramps, and a new overcrossing at I-215 and Scott Road in Menifee, California. In May, the team executed a 55-hour closure in order to remove k-rail, perform the electrical and signal work, and complete final paving and striping. The new interchange eases congestion and improves accessibility to Menifee’s Economic Development Corridor and the area’s new housing developments.



Photo by: Jeffrey Sauers

CLARK PROMOTES SEVEN NEW VICE PRESIDENTS



JAMES FADDIS

James joined Clark in 2006 as an engineer in the estimating department in the Mid-Atlantic and later transitioned to project development. He oversaw develop-

ment efforts on several major healthcare projects, including the Inova Women's Hospital and Children's Hospital, Capital Region Medical Center, and MedStar Georgetown University Hospital Medical/Surgical Pavilion. In recent years he led project development for Clark's Regional Division projects, including the New Single Terminal at Kansas City International Airport. As vice president, James will provide executive leadership on project development efforts throughout the company.



JAMES HAIGHT

James joined Clark in 1990 as a project engineer on the Roman L. Hruska Courthouse project in Omaha, Nebraska. Since then he has provided leadership

on projects throughout Southern California, including the Los Angeles County+USC Medical Center, Los Angeles International Airport (LAX) Central Utility Plant, Delta Air Lines LAX Enabling Work, John J. Benoit Detention Center, and Long Beach Civic Center. As vice president, James will continue to provide leadership on the LAX Receiving Station X project while also lending his expertise in growing Southern California.



MARK MORGAN

Mark joined Clark in 2006 as an assistant superintendent on the L.A. Live project. After being promoted to construction executive in 2014,

Mark has overseen project delivery efforts on a variety of projects in Southern California, including the Pasadena Convention Center, LAX Tom Bradley International Terminal Renovation, Apron, and Concourse Demolition project, John J. Benoit Detention Center, and Long Beach Civic Center. As vice president, Mark will continue to lead efforts in project development and project delivery in Southern California.



MOLLY RAGLANI

Molly joined Clark as an engineer in 2005 on the Shakespeare Theatre Company project in Washington, DC. She has since focused

her career on mixed-use and residential construction, overseeing the successful delivery of a variety of the Mid-Atlantic's signature projects, including CityCenterDC, Central Place Residential, The Wharf, The Wilson and The Elm, and 800 K Street. As vice president, Molly will continue to lead project development and delivery for mixed-use and residential clients in the Mid-Atlantic region.



MARK CORWIN

Mark joined Clark as an engineer in 2006 after spending three summers as a summer associate. He has played a critical role in delivering numerous Inova

Health System projects, including the Women's and Children's Hospital, Fair Oaks Hospital Surgery Expansion, Mount Vernon Hospital Emergency Addition, Schar Cancer Institute, and Proton Therapy Center. As vice president, Mark will use his years of experience and long-standing relationships to serve healthcare clients in the Mid-Atlantic.



JEFF KING

Jeff joined Clark in 2006 as an engineer on the Argent Apartments project in Silver Spring, Maryland. After working in National Operations, Jeff

returned to the field in 2009 to support delivery efforts on projects throughout the Mid-Atlantic. Jeff has played a critical role in delivering some of the Mid-Atlantic's most notable commercial office, residential, and mixed-used projects, including CityCenterDC, 1221 Van, 1050 17th Street, 2311 Wilson Boulevard, and 1770 Crystal Drive. As vice president, Jeff will continue to lead efforts on Metropolitan Park, Phase 6, 7, and 8, the future home of Amazon's headquarters in Arlington, Virginia.



ABE VOGEL

Abe joined Clark as an engineer in 2006 on the Mission Ridge at Westfields project in Chantilly, Virginia. Abe has diverse experience across a variety of

market sectors and has delivered projects such as University of Maryland's Tyser Tower at Byrd Stadium, Verde Pointe, the National Museum of the United States Army, FIRST Residences, Sentinel Square 3, and 750 North Glebe. As vice president, Abe will continue to lead construction at the University of Maryland IDEA Factory and provide leadership on various project development and delivery efforts.

Clark Construction Honored with First Place NAWIC Safety Excellence Award

The National Association of Women in Construction (NAWIC) named Clark Construction Group as the first-place general contractor winner of the NAWIC 2020 Safety Excellence Awards.

The annual NAWIC Safety Excellence Awards honor construction firms that recognize safety as a corporate value and commitment through the implementation of excellent

safety and health programs, innovative safety programs, and employee training initiatives.

"There is absolutely nothing more important to us than the safety and wellbeing of the men and women working on our jobsites," said Kris Manning, senior vice president at Clark. "Safety is a core value at Clark, and it is wonderful to be recognized for something we care so deeply about." ■

SHIRLEY PROMOTES MICHAEL TRABUCCO TO VICE PRESIDENT

Michael Trabucco has been promoted to vice president. He joined Shirley in 2005 as an engineer working on the Route 28 Corridor Improvements, Fort Belvoir Main Post Infrastructure Improvements, and a variety of other projects throughout Northern Virginia.

With an extensive background in structures and bridges, Michael has been critical to the successful delivery of several complex projects including the I-66/Route 29 and Linton Hall Interchange and the I-66 Widening from



Gainesville to Haymarket.

As vice president, Michael will continue to lead Shirley's project delivery efforts, including client relations, strategic planning, and execution of work. ■

ERIC OLSON JOINS CLARK IN PACIFIC NORTHWEST

Eric Olson has joined Clark Construction as vice president in the Seattle office. With more than 20 years of construction expertise, Eric has overseen all phases of the construction process including staffing, training, and risk mitigation.

Some of his notable past projects include St. Joseph's Integrated Cancer Center, Ballard West, Swedish Edmonds Parking Garage, and several projects at Harrison Medical Center.

In his new role with Clark, he will lead project delivery in the Pacific Northwest. Eric holds



a bachelor's degree in building construction from Washington State University and attended the University of Washington Foster School of Business Executive Development Program. ■

STEPHANIE CALHOUN NAMED TO CRAIN'S 2020 LIST OF NOTABLE WOMEN

Vice President Stephanie Calhoun was recently named to Crain's Chicago Business's 2020 list of Notable Women in Construction and Design.

The annual listing recognizes accomplished women in the field of construction, architecture, and commercial/industrial interior design. Stephanie provides operational leadership on Chicago projects and steers the region's talent development. ■



FERNANDO ARIAS HONORED WITH US GREEN BUILDING COUNCIL AWARD

Director of Sustainability Fernando Arias was honored at the U.S. Green Building Council National Capital Region's annual "A Midsummer Night's Green" event. During a virtual ceremony, Fernando was recognized with a 2020 Leader Award for Excellence in Advancing Health and Wellness in the Built Environment. The event's awards honor excellence in high-performance design, environmental stewardship, and community impact. ■



PROJECTS ACROSS THE COUNTRY RECEIVE PRESTIGIOUS AWARDS

Clark projects across the country have recently received awards from a number of industry associations:

DESIGN-BUILD INSTITUTE OF AMERICA AWARDS

The Design-Build Institute of America (DBIA) Awards are given annually at both a regional and national level to projects modeling excellence in design-build practices.

Long Beach Civic Center
Best Design-Build Building Project, National
Project of the Year, Western Pacific

CSX Virginia Avenue Tunnel Reconstruction
Excellence in Engineering, Mid-Atlantic

San Diego State University Huāxyacac Hall
Award of Distinction, Western Pacific

Central Records Complex
Award of Merit, National
Excellence in Design, Mid-Atlantic

Photo by: © Skidmore, Owings & Merrill LLP
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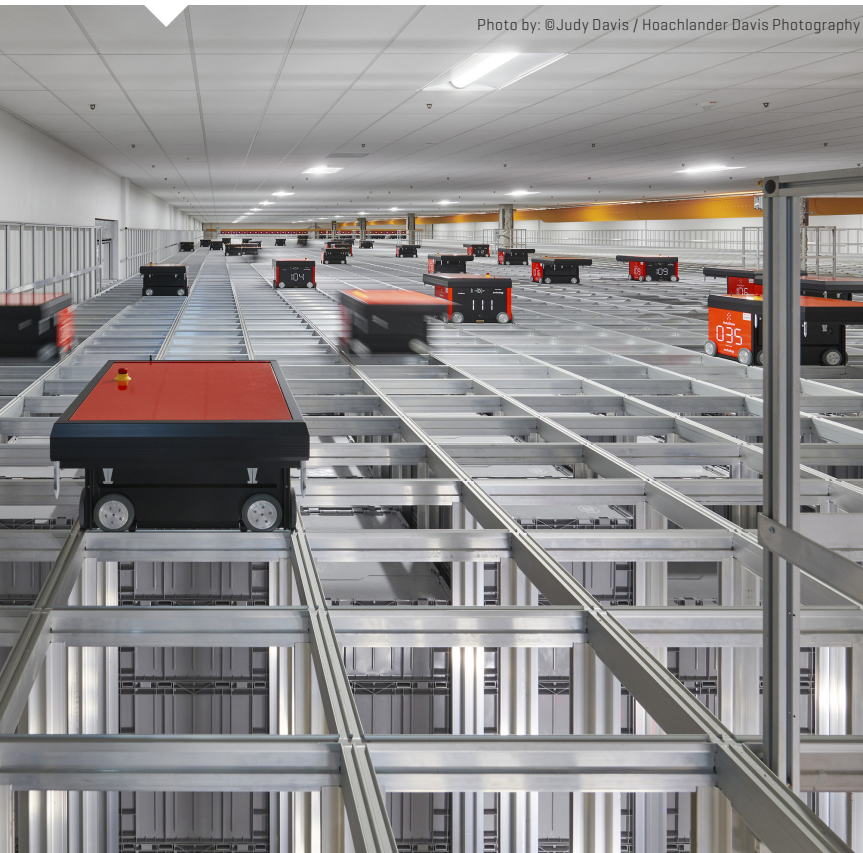


Photo by: ©Judy Davis / Hoachlander Davis Photography

BUILDING DESIGN + CONSTRUCTION BUILDING TEAM AWARDS

The Building Design + Construction (BD+C) Building Team Awards evaluate the building team's collaboration and the quality of design, engineering, and construction.

Long Beach Civic Center
Building Team Bronze Award

Chase Center
Building Team Gold Award

CALIFORNIA TRANSPORTATION FOUNDATION AWARDS

The California Transportation Foundation's annual Transportation Awards recognize excellence in all modes of transportation projects throughout the state.

San Ysidro Land Port of Entry, Phase 3
Freeway/Expressway Project of the Year

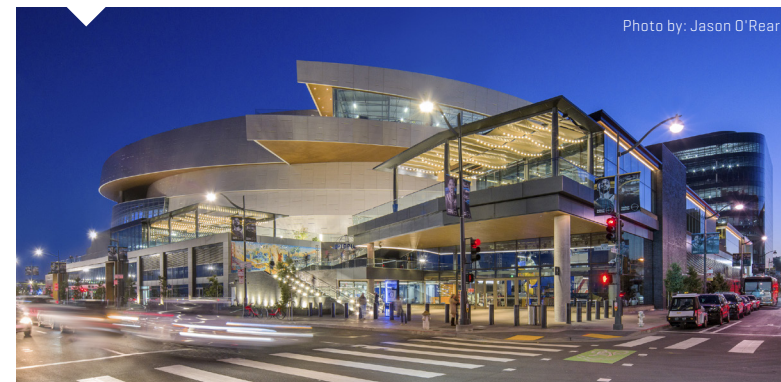


Photo by: Jason O'Rear

THE WAY WE WERE

This summer, eight summer associates became the latest of a growing number of Clark's employees who have left their construction footprint at their alma mater. This work dates back to company namesake A. James Clark, who began his career on the University of Maryland Chemistry Building as a field engineer in 1950, soon after graduating from the school's College of Engineering. Today, Clark boasts a portfolio of higher education work nationwide that not only includes academic buildings, but also athletic centers, laboratory and research facilities, libraries, and student housing.

Clark's Campus Recruiter Tiara Cypress, a graduate of Howard University, worked on her alma mater's new Undergraduate Residence Halls as a summer associate in 2014. "Being a part of that effort was nothing short of gratifying," said Cypress. "I enjoyed walking around campus to and from the jobsite and to class with my PPE. People asked me so many questions about the construction - I loved it, but more importantly, I loved being able to represent both Howard University and Clark Construction. I got to wear both hats. It's a proud and humbling feeling, knowing that I left a mark on my University that will last decades from now!" ■



Clark Campus Recruiter Tiara Cypress (pictured third from left) helped build the Howard University Undergraduate Residence Halls as a summer associate in 2014. In this photo, she joins representatives from Clark and Howard University to sign an elevator beam, symbolizing the topping out of the two residence halls.



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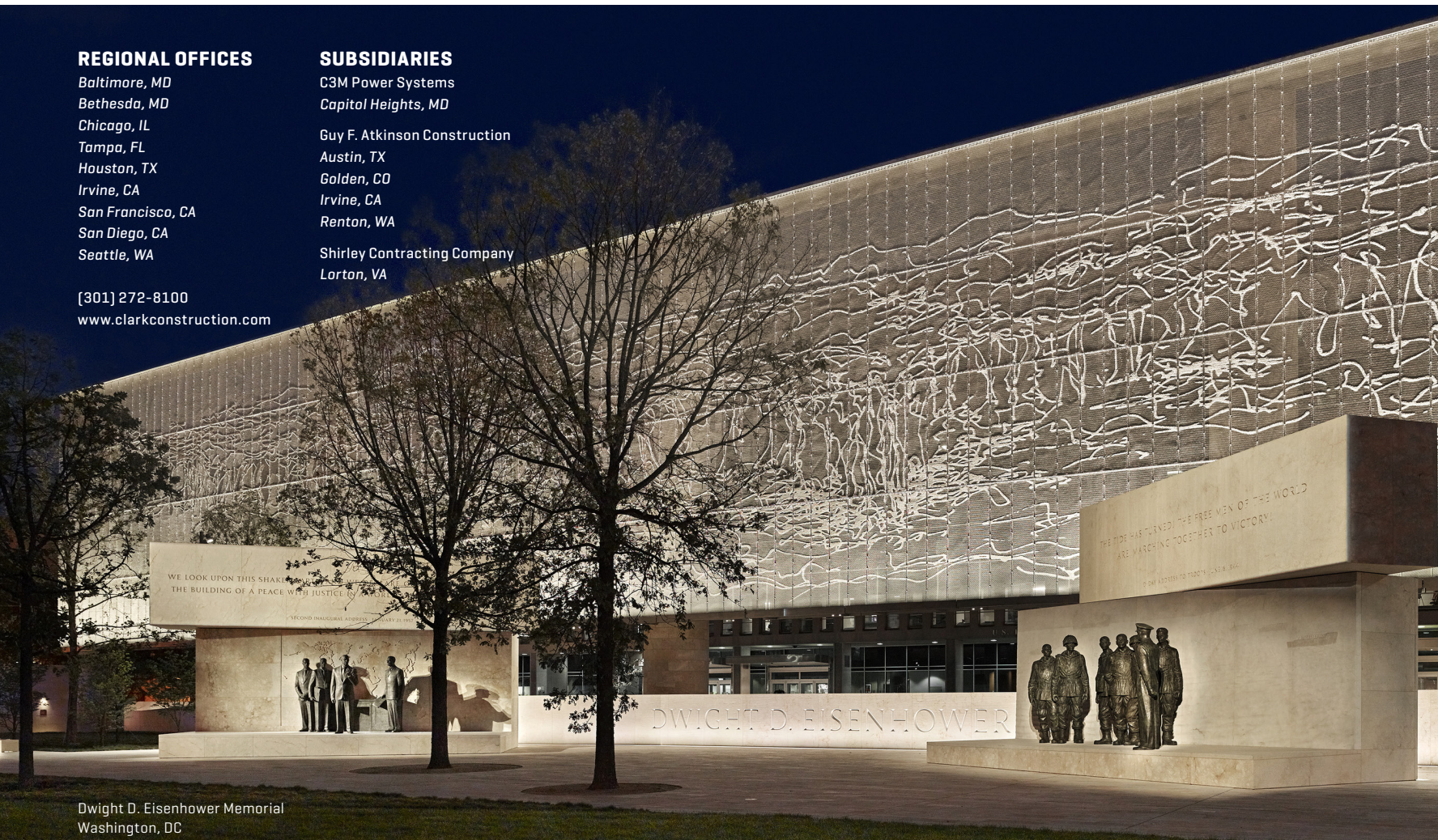
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