

# SUPERSTRUCTURE

## Clark Delivers for Amazon:

Metropolitan Park  
Opens as a Vibrant Hub  
for Employees and  
Neighbors

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# FROM THE CEO

Sometimes, what we build around is as much a part of the story as what we build.

Under an active airport, in an area known for its paleontological riches, in the middle of an urban neighborhood during COVID-19 stay-at-home orders – these are just a few of the unique site conditions Clark teams face daily. Finding ways to address these challenges is critical to project success.

In Atlanta, the Plane Train Tunnel West Extension team at Hartsfield-Jackson Atlanta International Airport is extending its automated people mover beneath its existing terminal and the Metropolitan Atlanta Rapid Transit Authority (MARTA) and SkyTrain systems. **The Clark-led joint venture team of Clark/Atkinson/Technique completed a five-year tunneling effort while the world's busiest airport remained fully operational**, requiring extensive coordination with both MARTA and the City of Atlanta's Department of Aviation to ensure the tunnel's design would support the load of the train systems above. Stringent vibration monitoring and safety protocols minimized the impact on the traveling public, while the airport continued to serve over 90 million passengers annually.

Excavation at the Los Angeles County Museum of Art Building for the Permanent Collection, which recently topped out, required a delicate touch for an entirely different reason – dinosaur fossils. The museum's location is an extension of the Rancho La Brea site, an area known to contain deposits from the late Pleistocene era, dating back 55,000 years. **Throughout the excavation process, the construction team worked**

**with paleontological consultants to gingerly peel back layers of dirt to reveal discoveries such as a dire wolf mandible and saber cat femur**, among numerous others, all carefully removed from the site. The project team resequenced the excavation schedule to accommodate fossil removal, minimize delays, and keep foundation work moving forward.

At over two million square feet, Amazon's new headquarters, Metropolitan Park, was a highly anticipated project constructed in a tightly congested area of Arlington, Virginia, with more than 5,000 residential units bordering the site. The team commenced pile driving during the early stages of the COVID-19 pandemic, just days after stay-at-home orders were issued in March 2020. With thousands of neighbors unexpectedly working from home, the team reduced daily pile driving hours to accommodate community needs. **Despite the adjusted schedule, Clark completed this challenging scope of work two weeks ahead of schedule.**

The diversity and scale of our projects come with equally diverse challenges. We don't construct our projects in a vacuum. We focus on being a good neighbor, while solving some of the most complex construction challenges.

**ROBERT D. MOSER JR.**  
CEO

## SUPERSTRUCTURE

VOL. 41, NO. 2 | FALL 2023

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# SUPERSTRUCTURE

VOL. 41, NO. 2 | FALL 2023

## FEATURES

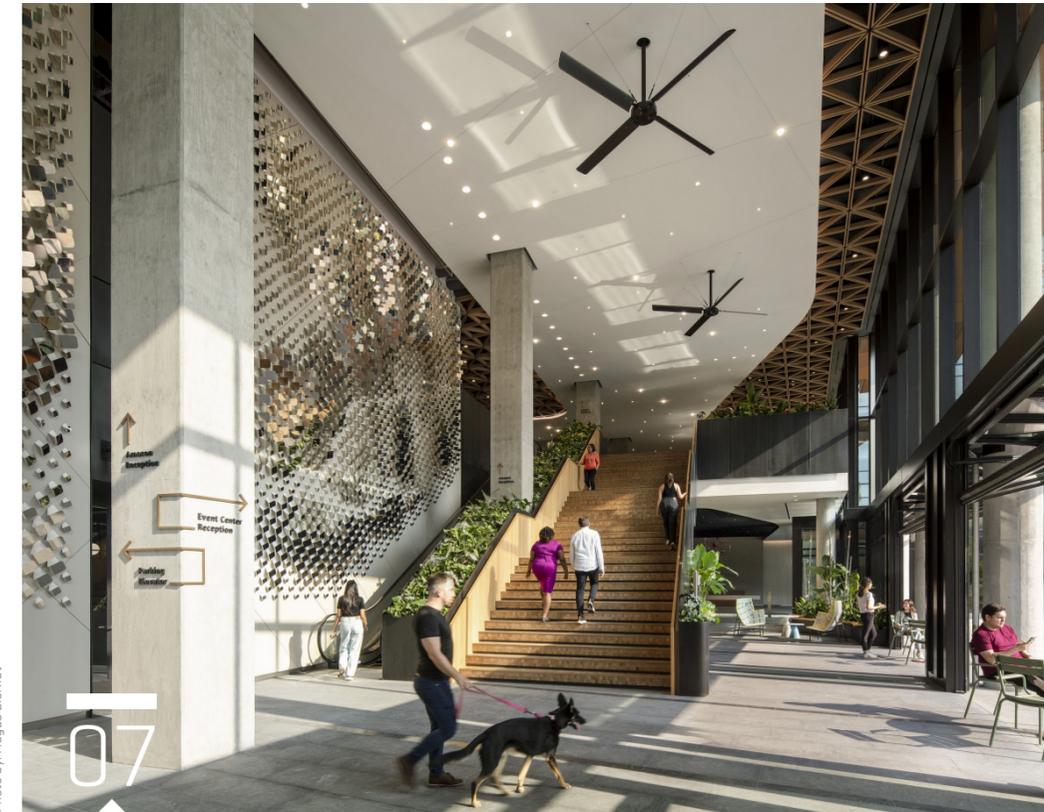


Photo by: Magda Biernat

### Clark Delivers Amazon's Metropolitan Park

Clark's delivery of Amazon's new headquarters marks the culmination of a three-year construction effort to achieve the company's vision of creating a world-class workspace and a vibrant community hub.



Photo by: Brad Feinknopf

### 11 Museum Projects Nationwide Deliver Form and Function

Clark pushes the boundaries of construction methods and materials to deliver spaces that are worthy of showcasing and preserving the most culturally significant collections in the country.

## DEPARTMENTS

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### ON THE COVER

Amazon's new Arlington, Virginia, headquarters is integrated with its surrounding community, with many public gathering spaces and amenities.

Photo by: Magda Biernat

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# Clark Selected to Construct Recreation Development at Pepperdine University



Pepperdine University has selected Clark Construction to build the Mountain at Mullin Park in Malibu, California. Perkins&Will and Gruen Associates are the architects. Martin/Martin is the structural engineer.

Designed to elevate the student experience and transform Pepperdine's campus life, the Mountain at Mullin Park is a state-of-the-art athletic and recreation complex that will house a 161,000-square-foot basketball and volleyball arena and events center; a 45,000-square-foot wellness and recreation center; a parking garage; and outdoor public gathering spaces.

The new development is being completed in phases to minimize the impact on the surrounding community. Clark has been providing project development services on the project since 2019 and began utility relocation and construction of the cast-in-place parking structure in early 2023. The 830-car garage will feature two below-grade and five above-grade levels and is scheduled to be completed in fall 2024.

In early 2024, the project team will break ground on the arena and the wellness and recreation building. The 3,600-seat, multi-activity court arena is designed to provide Pepperdine's basketball and volleyball teams with a top-tier training facility and

home-court advantage. The venue will feature rooftop terraces, hospitality suites, locker rooms, offices, sports medicine, strength, and conditioning facilities, a café, and an attached gymnasium. In between games, the arena can be transformed into an event space for more than 4,000 guests.

The three-level wellness and recreation



building will feature a 10,000-square-foot fitness facility, study areas, instructional training rooms, a student lounge, administrative offices, and a rooftop terrace. Both of the structures are scheduled for completion in 2026.

The project also includes extensive hard-scaping and landscaping efforts. A central plaza will connect the arena with the wellness and recreation center. Tiered seating bisected by an infinity pool will overlook the Pacific Ocean, serving as an outdoor gathering space for daily use and student events. The plaza will be completed in 2026.

Mullin Green, a landscaped area adjacent to the complex, will be separated from the plaza by a 50-foot retaining wall. It's scheduled for completion in 2027.

The project is designed to achieve LEED Silver certification. ■

## New Contracts

Across the country and in a variety of markets, Clark Construction Group and our affiliates have recently been selected to deliver a number of new projects. Our new work includes:

### EDUCATION

#### UNR Mathewson University Gateway

Design, construction, financing, operation, and maintenance of a 128,000-square-foot, five-story academic building featuring a 300-seat auditorium, technology labs, workspaces, a café, and outdoor plazas

**Location:** Reno, Nevada

**Company:** Clark Construction and Edgemoor Infrastructure & Real Estate

**Client:** University of Nevada, Reno (UNR)

**Designer:** LMN Architects

**Completion:** Spring 2025

### HEALTHCARE

#### Roslyn and Leonard Stoler Center for Advanced Medicine

Construction of a 14-story, 318,000-square-foot hospital expansion, including patient rooms, bone marrow transplant and cellular therapy spaces, and a healing garden

**Location:** Baltimore, Maryland

**Company:** Clark Construction

**Client:** University of Maryland Medical System

**Architect:** HDR

**Completion:** Winter 2026



Rendering courtesy of LMN Architects

### WATER & WASTEWATER

#### Shockoe Trash Rack and Crest Gate

Installation of precast divider walls, mechanical screens, two crest gates, and upgrades to infrastructure to alleviate sewer overflow

**Location:** Richmond, Virginia

**Company:** Clark Water

**Client:** City of Richmond

**Architect:** Greeley and Hansen

**Completion:** Winter 2025

### RESIDENTIAL

#### 633 South LaSalle

Construction of a 17-story residential tower with 132 units and two floors of shared amenity space

**Location:** Chicago, Illinois

**Company:** Clark Construction

**Architect:** FitzGerald Associates Architects

**Client:** Melrose Ascension Capital and Q

Investment Partners

**Completion:** Fall 2024

#### Nashville Yards Parcel 9 Podium and Residential Towers

Construction of two multi-family residential towers featuring a total of 673 units, shared amenity spaces, and ground-floor retail space

**Location:** Nashville, Tennessee

**Company:** Clark Construction

**Client:** Southwest Value Partners and StreetLights Residential

**Architect:** Streetlights Creative Studio

**Completion:** Winter 2025



Rendering courtesy of FitzGerald Associates Architects

### ROADWAYS & BRIDGES

#### SR-14 Pavement Rehabilitation

Reconstruction of 16 miles of northbound and southbound lanes and improvements to guardrails, signage, curbs, striping, and loop detectors

**Location:** Lancaster, California

**Company:** Atkinson Construction

**Client:** California Department of Transportation

**Completion:** Spring 2026

#### I-5 Mounts Road to Steilacoom-DuPont Road Corridor Improvements

Construction of a split diverging diamond interchange and addition of HOV and auxiliary lanes

**Location:** DuPont, Washington

**Company:** Atkinson Construction

**Client:** Washington State Department of Transportation

**Completion:** Summer 2026

Rendering courtesy of Streetlights Creative Studio



# Advancing the Conversation about Suicide Prevention

**Clark's safety culture** is rooted in 24/7 care for the wellbeing of team members, industry stakeholders, and the community. With a higher-than-average number of suicides in the construction industry, we are committed to normalizing conversations about suicide prevention and equipping teams to support one another's mental health.

Talking openly about mental health and suicide prevention is a natural extension of Clark's guiding safety principle: nobody gets hurt. During Construction Suicide Prevention Week in September, Clark continued a campaign designed to normalize asking for help or speaking up to support a team member.

**Clark teams held stand downs to speak openly about suicide, including risk factors and resources, such as 988, the National Suicide and Crisis Lifeline.** Teams also participated in toolbox talks to learn to recognize warning signs and support suicide prevention. Through these discussions, team members also acknowledged the idea that each of their lives are bigger than themselves, with family and friends who love and rely on them.

The need is great: construction has the second highest rate of any industry, according to the Centers for Disease Control and Prevention (CDC). Nationally, in 2021 an estimated 12.3 million adults in the United States seriously considered suicide, 3.5 million planned a suicide attempt, and 1.7 million attempted suicide.

"All the data points to the necessity of advancing the conversation about suicide prevention, especially among construction team members," says Corporate Safety Director Greg Colevas. "As an industry leader in safety, Clark is committed to being part of the solution."

Clark's suicide prevention strategy draws from the LEARN framework developed by Forefront Suicide Prevention at the University of Washington:

- Look for signs
- Empathize and listen
- Ask directly about suicide
- Remove the dangers
- Next steps.

This September, **Clark began distributing conversation cards aligned with the LEARN framework to help employees connect with others about mental health, including someone in crisis.** Worn in a safety vest pocket, the card identifies the wearer as someone ready to listen to those who may be in crisis. The cards offer research-based suggestions to help forge positive conversations and connections:

- "I'm here to listen."
- "I hear you."
- "It's OK to ask for support."
- "That sounds hard."
- "Thank you for sharing with me."
- "Are you OK?"
- "Are you thinking about killing yourself?"

With these resources in place to help identify those who may be struggling and build connections so that those in the industry seek help when needed, Clark is dedicated to deepening support of all team members' mental health. ■



Project teams across the country, including at the Los Angeles County Museum of Art Building for the Permanent Collection, participated in safety stand downs to mark Construction Suicide Prevention Week in September.

## THE LEARN FRAMEWORK

Developed by Forefront Suicide Prevention at the University of Washington, the LEARN framework is designed to raise awareness and help someone in need through a five-step process:

- L**ook for signs
- E**mpathize and listen
- A**sk directly about suicide
- R**emove the dangers
- N**ext steps

# Atkinson's Fish Passage Projects Promote Environmental Sustainability



The project team uses block nets to prevent movement of fish into the work area.

**Several decades ago**, large pipes called culverts were the standard on construction projects designed to enable water flow beneath roadways in Washington State. Over time, they have become a barrier to fish passage due to changes in the landscape and stream flow caused by development, logging, and fires. Culverts and other fish barriers disrupt natural migration patterns and endanger fish populations and the ecosystems they support.

Today, **Atkinson is helping the Washington State Department of Transportation (WSDOT) eliminate this disruption by reconnecting streams through the agency's comprehensive Fish Passage Program**, which fosters healthy waterway ecosystems by correcting barriers that keep fish and other aquatic species from moving freely to feed, migrate, and reproduce. Construction efforts also support federal injunction requirements to remove nearly 800 barriers to salmon and steelhead in order to open 90% of blocked habitat by 2030.

Most recently, WSDOT selected Atkinson to deliver its latest fish passage projects: the I-90, SR 161, SR 202, and SR 203 project in King County, Washington, and the SR 20/Olson Creek and Unnamed Tributary to Skagit River project in Skagit County, Washington.

At the I-90, SR 161, SR 202, and SR 203 project, Atkinson and design partner Jacobs Engineering Group will remove nine culverts and replace them with water-crossing structures that allow fish to pass and are more resilient to landscape changes. The scope includes associated stream restoration work. Design is underway, and substantial completion is slated for December 2026.

At the SR 20/Olson Creek and Unnamed Tributary to Skagit River project, Atkinson is replacing two existing fish barrier culverts with fish-passable structures, restoring

stream crossings to ensure they are resilient to erosion, providing high-quality floodplain and wetland habitats, and minimizing flood risks to roadways and other public infrastructure. Completion is slated for December 2024.

Meanwhile, fish passage barrier removal is underway at the SR 3 Chico Creek project, which WSDOT awarded Atkinson in 2020. The team is constructing two single-span bridges to eliminate five fish passage barriers in the SR 3 Chico Creek watershed. Both bridges will be constructed with cast-in-place, post-tensioned concrete, eliminating the need for culverts. The project's design restores the waterway to its more natural condition and promotes wetlands expansion by allowing Chico Creek and its tributaries to flow unimpeded by piers in the water. The project is scheduled for completion in 2026.

In addition to these ongoing projects, Atkinson has completed three other jobs to improve fish passage in Washington State. Through the Fish Passage Program projects and their dedication to sustainable infrastructure development, Atkinson plays a vital role in preserving Washington State's natural heritage for generations. ■



Photo by Aleksey Komratyev

Bridges consisting of cast-in-place, post-tensioned concrete, will eliminate fish passage barriers in the SR 3 Chico Creek watershed.

# Amazon,

your second  
headquarters has been  
delivered.

Phase 1 of Amazon's Arlington headquarters establishes 2.1 million square feet of space, including 50,000 square feet of retail space, a 2.5-acre public park, and amenities for employees and the community.

**A vibrant hub for Amazonians and the local community, Metropolitan Park features two 22-story office buildings (dubbed Merlin and Jasper), retail space for 14 locally owned businesses, and 2.5 acres of reimagined public space. Delivered on schedule for the first wave of Amazon team members to occupy the buildings in May, the grand opening of Metropolitan Park marked the culmination of a three-year construction effort.**

**When Amazon selected Arlington, Virginia,** as the location of its second headquarters, the company was determined to deliver a campus that would attract top talent to the region, help make Northern Virginia a destination for business, and enhance the local community.

To achieve this vision, Amazon partnered with Clark, JBG Smith, ZGF Architects, and dozens of other designers and trade contractors to build the first phase of the company's new headquarters, Metropolitan Park.

#### BEING A GREAT NEIGHBOR

Located in the heart of the bustling National Landing area of Arlington, Virginia, Metropolitan Park was a focal point for thousands of community members who lived and worked just steps from the jobsite. From groundbreaking through the grand opening, Clark worked closely with Amazon to deploy an intentional community engagement strategy to ensure transparency throughout the construction process, foster two-way communication with project neighbors, and cultivate excitement for the project as it took shape.

The Clark team's efforts to minimize impacts on the surrounding neighborhood are exemplified by the pile-driving effort. The team commenced pile driving on the project in the early stages of the COVID-19 pandemic – just days after Arlington County issued its stay-at-home order in March 2020. With thousands of neighbors working from home, Clark investigated approaches to mitigating the noise impacts while maintaining

Photo by: Magda Blernat

Surrounded on almost every side by residential buildings, the project team built strong relationships with neighbors by modifying work hours, hosting town halls and farmers markets, and handing out cookies and dog treats.

## METROPOLITAN PARK BY THE NUMBERS

**2.1M** square feet

**9,600** people contributed to construction efforts

**50,000** square feet of retail space for local small businesses

**2.5 ACRE** public park for the community to enjoy

**.5 MILE** of protected bike lanes

**403** treats handed out to neighborhood dogs

**100+** small and diverse firms awarded construction contracts

**84%** construction contracts awarded to local firms



Photo by: Aleksey Kondratyev

the schedule. **The team adjusted work start times to reduce early work hours and completed daily pile driving operations five hours earlier than allowed by permit.** Clark communicated progress with nearby stakeholders through weekly neighborhood email updates and monthly property managers' meetings. **Despite the reduction in work hours, Clark completed this challenging scope of work two weeks ahead of schedule.**

"Building a relationship with the local community was a shared priority for both Clark and Amazon," said Jeff King, Clark vice president and project director for Metropolitan Park. "Through virtual town halls, monthly community service activities, participation in local farmers markets, construction videos, our Clark Barks dog treat program, and more than 100 construction updates, we built a connection with project neighbors and positively impacted the Arlington community beyond the physical structures we delivered. I'm incredibly proud of what we were able to accomplish."

### REDUCING CARBON EMISSIONS BEFORE AND AFTER CONSTRUCTION

Metropolitan Park sets an exemplary standard for green building as part of Amazon's Climate Pledge commitment to meet net zero carbon by 2040 and 100% renewable energy use by 2030. Designed to achieve LEED Platinum certification, **Metropolitan Park runs with zero operational carbon**

**emissions and is powered by 100% renewable energy.** Sustainable elements – such as sunshades, operable windows, low-flow fixtures, gas appliances, greywater and stormwater heat exchange systems, on-site bicycle storage, and 2.5 acres of outdoor terraces with native vegetation – are woven throughout the buildings.

To reduce embodied carbon, the team worked with concrete experts to devise a solution to build the concrete structures using low-carbon mixtures and incorporated CarbonCure, a process that introduces recycled carbon dioxide into fresh concrete to reduce its carbon footprint without compromising performance. **The approach exceeded expectations, ultimately achieving at least a 15% reduction in embodied carbon in the concrete** throughout the project over the baseline for the region.

Clark also executed a robust construction waste management plan for the project. 82% of all construction waste was diverted from landfills, including concrete, drywall, metals, wood, cardboard, and plastic, keeping more than 17,000 tons of material from entering landfills.

### A WORLD-CLASS SPACE FOR AMAZONIANS

The Metropolitan Park buildings currently serve as home base to 8,000 Amazon employees and have the capacity to accommodate 12,500 employees as the company expands its local presence.

Merlin and Jasper's curated, modern work

Top: Clark's scope of work included the tenant fit-out of the entire development, with 5 amenity floors and 38 office floors in the two buildings.

Bottom: Metropolitan Park is home to a new 2.5-acre public open space that features a dog park, recreation areas, seasonal weekend farmers markets, and more.

Photos by: Magda Biernat



and communal spaces are intended to spur collaboration and innovative thinking, two hallmarks of the multinational technology company. The buildings feature buzzing hubs called "centers of energy" where Amazon team members can gather for formal and informal interaction. Amazonians can have coffee or lunch, take a one-on-one meeting from a booth, or grab a seat to catch up on email.

Metropolitan Park also includes numerous transportation-related amenities for commuters, such as four levels of below-grade parking featuring 290 electric vehicle (EV) charging stations and bike storage.

### A TRUE COMMUNITY ASSET

Amazon's vision for its Arlington headquarters called for an open and welcoming neighborhood integrated with its surrounding community. This meant creating spaces and amenities that encourage activity 18 hours a day.

Metropolitan Park is home to **a new 2.5-acre public space that features a dog park, recreation areas, seasonal weekend farmers markets, and more.** Thoughtfully designed with more than 175 native trees and plantings, Metropolitan Park offers walking paths and places to relax. The park also includes public art installations, a children's garden, and play area.

Beyond the open space, the ground floor of each office tower is open to the public and features 50,000 square feet of retail space for local small businesses. Meeting centers, including a 700-person space, are also available for community events.

On June 15, Clark Construction joined Amazon leaders, Virginia Governor Glenn Youngkin, Arlington County officials, and project stakeholders to commemorate the successful completion. At the grand opening ceremony, Holly Sullivan, Amazon's



*"Clark's commitment to safety and excellence is aligned with the values we hold close at Amazon. Over the past four years, the Clark team and their contractors have worked to build an incredible place for our employees, and our community partners, our neighbors."*

*Holly Sullivan, Vice President of Worldwide Economic Development, Amazon*

vice president of worldwide economic development, commended the Clark team's commitment to making Amazon's vision a reality. "Clark's commitment to safety and excellence is aligned with the values we hold close at Amazon. Over the past four years, the Clark team and their contractors have worked to build an incredible place for our employees, our community partners, and our neighbors." ■

# Works of Art

Clark pushes the boundaries of construction methods and materials to deliver spaces that showcase and preserve cherished artifacts



The Orange County Museum of Art's curved façade is wrapped in bands of terra cotta tile that were designed for the project.



Museums are designed to preserve history, celebrate society, and help visitors better understand the world around them. Across the country, Clark is working with institutions to bring their vision to life, including sculptural building design, technologically advanced gallery spaces, and carefully curated visitor experiences.

In Southern California, **the recently completed Orange County Museum of Art (OCMA) is a 53,000-square-foot addition to the Segerstrom Center for the Arts campus in Costa Mesa.** Designed by Morphosis, the facility expands the museum's space for modern and contemporary art from Southern California and the Pacific Rim. Designed by Pritzker Prize-winning architect Peter Zumthor, **the new 350,000-square-foot Building for the Permanent Collection at the Los Angeles County Museum of Art (LACMA) features 110,000 square feet of exhibition space.** With iconic curves and boundary-pushing materials, these structures re-imagine the museum experience.

In Washington, DC and Texas, two additional projects focus on paying homage to history. **The phased revitalization of the Smithsonian's National Air and Space Museum (NASM) is the structure's first major renovation since it opened in 1976.** Updated gallery spaces, new mechanical and electrical systems, and exterior improvements, including stone replacement and the addition of an entrance canopy, will reinvigorate the second-most visited museum in the world. **At the Alamo, Clark and joint venture partner Guido Construction recently completed the Exhibit Hall and Collections Building.** The two-story, 24,000-square-foot facility – the newest construction on Alamo grounds since the 1950s – expands the current galleries by fivefold and houses state-of-the-art storage and conservation space.

As part of the phased renovation of the National Air and Space Museum, the project team moved 2,000 artifacts.

Meeting the needs of these projects requires the ability to execute the broad visions of some of the most high-profile architects in the world and also manage the minute details necessary for protecting priceless collections. Simply put, museum construction is an art form in itself.

## DELIVERING A DESIGN VISION

Zumthor's design at LACMA is composed of seven concrete and glass pavilions that support an elevated, organically shaped, and transparent main exhibit level with a floor-to-ceiling glass façade. Central to the design are walls cast with exposed architectural concrete from street level to the roof. Placed monolithically, the craftsmanship and aesthetic for the walls were tested through mock-ups years before construction started to achieve the desired result.

Likewise, the curved, angled, undulating shape of OCMA's signature façade is wrapped in bands of terra cotta tile specially designed and cast for the project. Extensive studies and multiple full-scale mockups were completed as proof of concept, demonstrating that terra cotta's environmental responsiveness could not be matched by other materials. Many of the 6,534 tiles were hung over wooden forms to create specific curves or bends, requiring meticulous inventory control and installation.

## PROTECTING COLLECTIONS AND ARTIFACTS

The unique level of care required to work around some of the nation's most treasured objects is on full display at NASM, where nearly 2,000 pieces of the museum's historic collection were painstakingly removed, protected, stored, and re-installed as part of the renovation process. Clark used 3D photogrammetry to document existing conditions of the space before artifact removal and construction, and employed laser scanning to confirm the precise location of existing structures like the atrium trusses for future modifications and artifact supports.

When the discovery of asbestos complicated the preservation of the Smithsonian's historic murals, Clark and NASM developed and executed a plan to remove the dry-wall behind the pieces by meticulously cutting the murals from the walls with a scalpel, sealing them, and moving them off site to a pressurized chamber for asbestos abatement. The process was completed and the murals were ready for re-installation four months ahead of schedule.

On the grounds of the Alamo, the team was charged with protecting the ruins of the historic site. Every block of a portion of a wall surrounding the Alamo grounds was surveyed, documented, and numbered. The wall was then disassembled and put back into place exactly as it was.

## MEETING PRECISE GALLERY SPECIFICATIONS

Readying galleries for display requires meeting exact temperature, humidity, and lighting specifications to protect artifacts and artwork from damage. Managing these requirements at OCMA began with virtually modeling

HVAC systems to optimize performance and address how the systems fit within the geometry of the building. After the systems were installed, the project schedule included a detailed plan for testing, commissioning, and turnover of these spaces, ensuring they met specific tolerances while allowing curators time to hang art before the scheduled opening of the museum.

When changes in museum leadership during OCMA's construction led to a revised vision for the museum's ceiling and lighting in 2021, the complicated one-of-a-kind overlapping system of panels and fabric had to be fast-tracked to keep the project on schedule. Clark built a mock-up of the system while the design progressed, and then, upon approval, immediately procured materials and began installing the system in the field.

These projects expand Clark's deep portfolio of museum expertise, pushing the boundaries of materials and construction methods to deliver spaces that are worthy of showcasing and preserving some of the most culturally significant collections in the country. ■

The organic and abstract shape of the LACMA Building for the Permanent Collection project is inspired by the surrounding La Brea Tar Pits.



The Alamo Exhibit Hall and Collections Building is a 24,000-square-foot artifact facility housing exhibit space, storage rooms, and maintenance workshops.



Top: Clark Senior Vice President Wes Stith addresses SDBX Houston attendees.

Bottom: SDBX Nashville attendees had the opportunity to hear from state and local certifying agency leadership on certification requirements.

# SDBX POSITIONS SMALL FIRMS NATIONWIDE FOR GROWTH

## Clark's SDBX program helps prepare growing companies for new opportunities

**Small and diverse businesses** play an important role in the successful delivery of Clark projects. In recognition of this impact on our work and industry, Clark launched the Small and Diverse Business Expo (SDBX) series in 2022 to help prepare and position emerging companies for growth in markets across the country. These events create a platform for small and diverse businesses to understand Clark's small business commitments, the company's procurement process, and federal, state, and local procedures for gaining certification in each jurisdiction.

Building on the success and

framework established in Washington, DC in 2022, Clark expanded SDBX to Houston, Nashville, and Baltimore in 2023.

**In Houston, the expo took place in the city's historic innovation district where Clark leaders shared details about upcoming project opportunities with the 200 attendees.** Small businesses also learned about the Strategic Partnership Program (SPP), the company's longstanding executive MBA-style training for small and emerging business leaders, that kicked off its inaugural cohort in Houston this October.



**In Nashville, 300 diverse small businesses attended breakout sessions to gain insights from a professional advisory panel of bonding, construction law, insurance, and banking experts.** They also met with local certifying agency leaders representing the Metropolitan Nashville Airport Authority, Tennessee Department of Transportation, Metropolitan Nashville Government, and the Governor's Office of Diversity Business Enterprise.

**In Baltimore, the expo kicked off with remarks from city officials.** The event featured

an exhibition and resource fair with prime trade contractors, local certifying and assistance agencies, and professional service advisors who focused on banking and insurance.

Following each SDBX event, small businesses are invited to connect with Clark's Subcontractor Development Group for an assessment of their firm and proposed next steps, which can include participation in upcoming bid opportunities or SPP.

Clark's expansion of its SDBX events reaffirms the company's commitment to fostering inclusive growth. ■

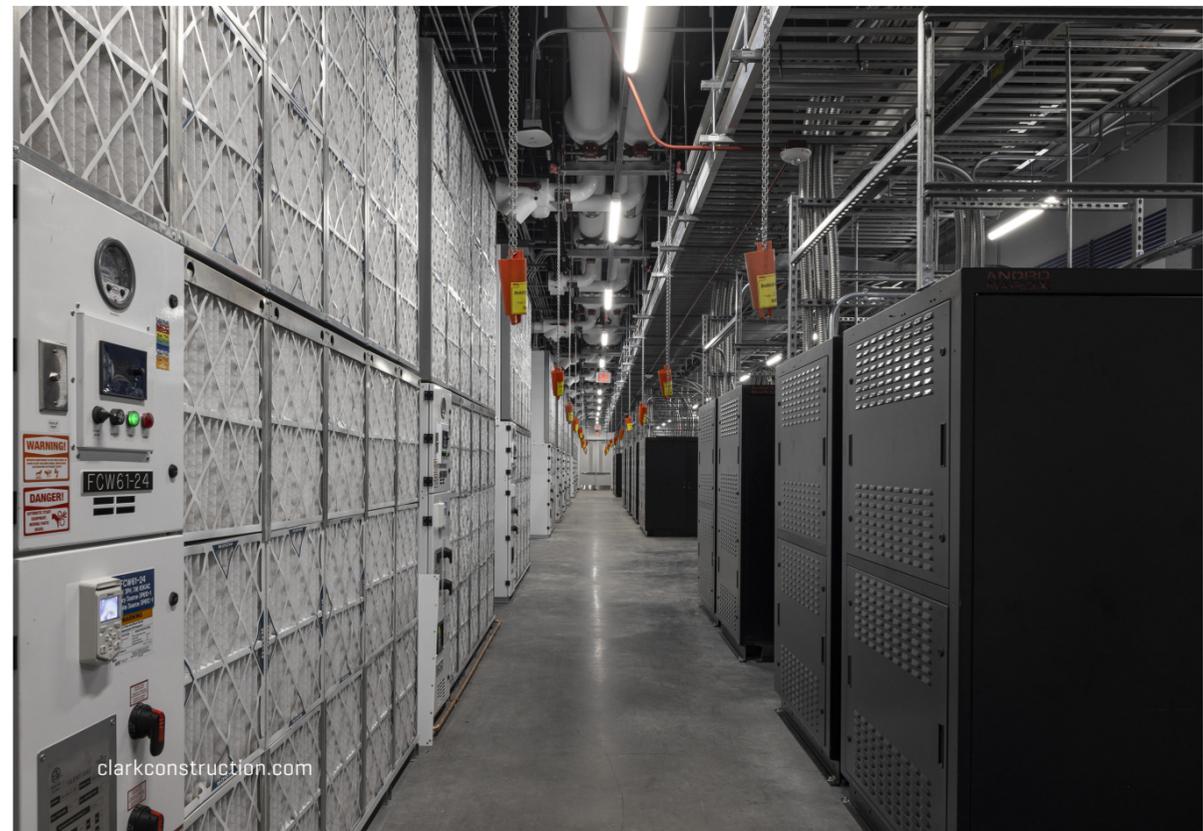
# Clark Delivers Latest NTT Data Center in Virginia

Photos by: QPH PHOTO

**In August, Clark Construction** reached substantial completion of the first phase of the VA6 Data Center in Ashburn, Virginia. The project, which broke ground in May 2022, was delivered on schedule for client NTT Ltd., a world-leading IT infrastructure and services company. The project was designed by Corgan Associates and kW Engineering, a WSP company. Clark will continue building out the remaining critical IT capacity through mid-2024.

Sitting on NTT's 78-acre data center campus, the 180,000-square-foot VA6 data center features 24 MW of critical IT load and is the company's sixth data center in Ashburn. The two-story steel structure features an efficient data hall layout for NTT's customers. The facility also provides front- and back-of-house support spaces for facility management and customer use.

"Congratulations to NTT on your newest asset that contributes to the critical infrastructure of the region," said Louie Sarracino, a vice president at Clark Construction who oversees the company's technology project portfolio. "Thank you to our trade contractors for your hard work and dedication, and NTT for your trust and partnership." ■



## Milestones

Our project teams across the country recently reached some exciting milestones:

### BREAKING GROUND

#### University of Maryland Basketball Performance Center College Park, Maryland

In June, the Clark team broke ground on the University of Maryland Barry P. Gossett Basketball Performance Center. The 44,000-square-foot facility will be a campus landmark, with cutting-edge technology and state-of-the-art athletic training areas with hydrotherapy, dedicated space for film study and game-planning, lounge areas, and office space for coaching staffs.

#### 600 Fifth Washington, DC

Clark broke ground at 600 Fifth, a redevelopment of the Washington Metropolitan Area Transit Authority's former headquarters. The office project includes a complete repositioning of the existing building, addition of three floors, façade redesign, rooftop and outdoor terraces, and new building systems.

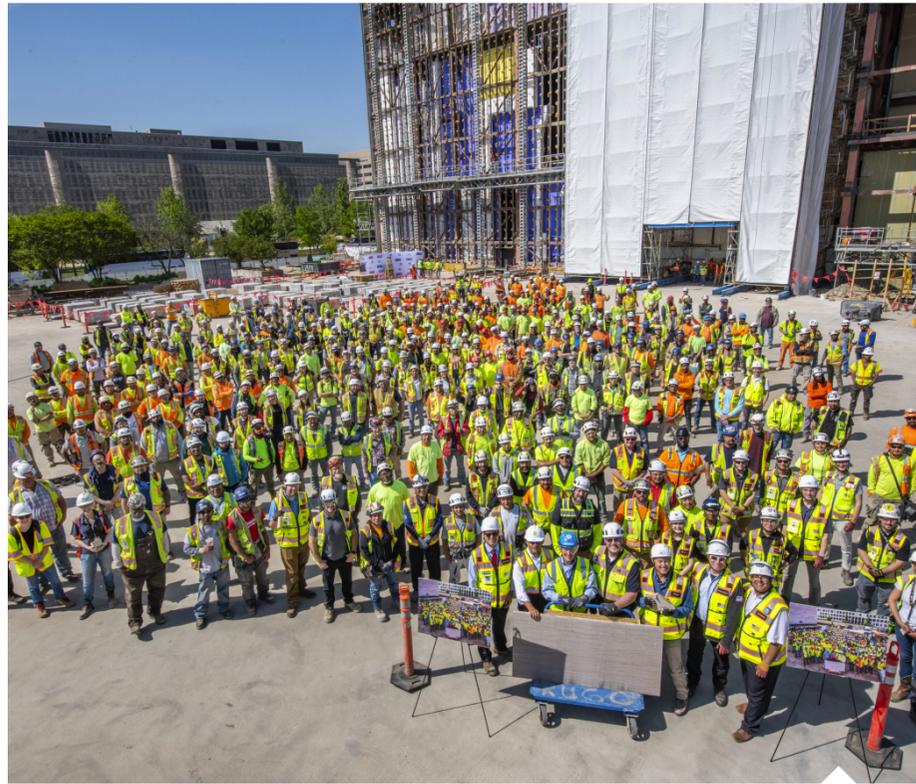


Photo by: Mark Avino, Smithsonian National Air and Space Museum (NASM2023-02228)



### UNDERWAY

#### National Air and Space Museum Revitalization Washington, DC

Clark celebrated topping out the north vestibule canopy at the National Air and Space Museum Revitalization project. Inspired by images of the early flying machines developed by Leonardo da Vinci, the wing-shaped canopy is comprised of 36 individual pieces of steel totaling 150,000-plus pounds. The canopy will welcome visitors entering the museum from the National Mall.

#### ATL Plane Train Tunnel West Extension Atlanta, Georgia

After five years, the Clark team finished tunneling work at the Plane Train Tunnel West Extension project at Hartsfield-Jackson Atlanta International Airport (ATL). The project is being constructed by the Clark-led joint venture of Clark/Atkinson/Technique and will enable the Plane Train to accommodate approximately 2,000 more passengers per hour, a 15-20% increase in service.

#### The Stacks, Phase One Washington, DC

In August, Clark celebrated topping out Phase One of The Stacks, a 14-story, mixed-use development. This milestone marks the completion of structural concrete on building B, the first of the three residential mixed-use towers on the project. Next, the team will finish concrete operations on building A and building C and then shift its focus to completing the building envelope and interior work.



Photo by: QPH PHOTO

### COMPLETE

#### VRE Lifecycle Overhaul and Upgrade Facility Fredericksburg, Virginia

The Clark team celebrated the completion of the Virginia Railway Express (VRE) Lifecycle Overhaul and Maintenance Facility project. The 33,500-square-foot facility supports the maintenance infrastructure required to carry out lifecycle repairs onsite, thus reducing out-of-service time for rolling stock, improving costs, and maintaining locomotives, railcars, and cab cars at the highest level of reliability. The Clark team also constructed two new railroad tracks to accommodate four cars simultaneously.

#### North Potomac Yard Pumping Station Alexandria, Virginia

In August, Clark delivered the North Potomac Yard Pumping Station project. The 7,800-square-foot wastewater pump station supports the infrastructure requirements of Virginia Tech's Innovation Station campus by conveying the flow to the Alexandria Renew Enterprises wastewater treatment plant.

#### Australian Embassy Washington, DC

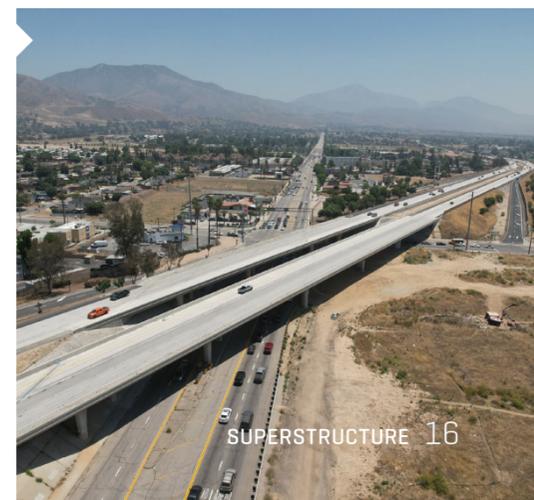
In August, Clark delivered the new Australian Embassy, a 220,000-square-foot building featuring an expansive glass atrium, an open public area looking towards the White House, an exhibition gallery, and function spaces for ceremonial and public events. The facility also features a thermally efficient façade, a green roof with an extensive photovoltaic array, the expansive use of natural light, and the latest building services technologies.



Photo by: Aleksey Kondratyev

#### Route 210 Lane Addition and Base Line Interchange San Bernardino County, California

In June, the Atkinson team celebrated the completion of the Route 210 Lane Addition and Base Line Interchange project. The team widened six miles of freeway by adding an additional lane in both directions and performed various roadway improvements like constructing sound and retaining walls and replacing sewer and drainage systems. The roadway improvements will increase traffic flow along SR 210 in the cities of San Bernardino, Highland, and Redlands.



# A SUMMER SPENT SERVING COMMUNITIES NEAR AND FAR

Throughout the year, the Clark team demonstrates commitment to our communities through acts of service. This summer, team members across the company have volunteered their time near and far.

Amy Krempel, a regional cost manager in the Northern Group, spent a week in Benton Harbor, Michigan, leading a group of high school students in a range of service activities including, serving food at pantries, staffing resale shops, and working in community gardens. She says, "What an amazing feeling it is to pass on the love of serving the community to the younger generation!"

Lee DeLong, CEO of the Capital Group, traveled to Consuelo, Dominican Republic, for a week-long trip supporting a local church's vacation bible school and making repairs on the organization's facilities.



Robert D. Moser, CEO of Clark Construction, spent several days building with Homes for HOPE in Mexico. He and his family worked alongside a local couple and their children to construct a safe, comfortable dwelling. He says, "I keep returning to volunteer on projects like this one because there's nothing better than coming together and sharing your passion of giving back with others."

*"I keep returning to volunteer on projects like this one because there's nothing better than coming together and sharing your passion of giving back with others."*

*Robert D. Moser, CEO, Clark Construction*

Dayan Escobar, a project engineer working at the Reston Town Center Block D project in Virginia, spent time this summer volunteering with Go Colombia, a nonprofit bringing cultural events to DC, Maryland, and Virginia. She remains active with the organization year round. "Every time you share with others, it will open a thousand doors for you," says Dayan. ■

## TEAMS ACROSS THE COUNTRY GIVE BACK

From serving meals to renovating homes to cleaning up parks, Clark teams nationwide volunteered to make a difference in their local communities. Here are some of the ways they pitched in:

- Members of Clark's Women's Insight Network (WIN) helped sort books for children at Mary's Center, an organization in Washington, DC that provides high-quality healthcare, education, and social services.
- Clark's Field Development Group partnered with the Boy



- Scouts of America, the U.S. Fish and Wildlife Service, and the Patuxent Research Refuge to build a new boardwalk that improves access to the Little Patuxent River in Maryland.
- Clark team members led a construction engineering curriculum at the Washington Nationals Youth Academy, a program designed to develop young Washington, DC area athletes on and off the field.

- The Clark team in Seattle hosted the second annual Pacific Northwest Charity Golf Tournament, raising more than \$60,000 to benefit the Swedish Cancer Institute.
- In July, the Clark team in Chicago volunteered to mulch for the Chicago Park District.
- Summer associates and members of WIN volunteered at Potomac Overlook Regional Park in Arlington, Virginia, to remove non-native invasive plants overwhelming the park.
- Clark partnered with Make-A-Wish Mid-Atlantic to build an outdoor retreat featuring a sofa, rocking/swivel chairs, ottomans, and a table underneath a retractable pergola for a deserving child in Leesburg, Virginia. The design included

- flower planters, twinkle lights, and chimes above a platform swing.
- Members of the Hispanic/Latin Organization for Leadership & Advancement (HOLA) volunteered at the Metropolitan Area Advisory Committee's monthly Barrio Logan food distribution event, which helps more than 1,400 individuals in the San Diego community each month. ■



# PROJECTS COAST TO COAST RECEIVE INDUSTRY HONORS

Several industry publications and organizations have recently recognized Clark projects nationwide with awards:

## ABC METRO WASHINGTON EXCELLENCE IN CONSTRUCTION AWARDS

*The Excellence in Construction Awards recognize outstanding projects built by Associated Builders and Contractors (ABC) of Metro Washington members.*

**East Campus Building 2 (ECB2)**  
Government/Public Building

**National Air and Space Museum Revitalization**  
Cultural/Worship

## AGC OF METROPOLITAN WASHINGTON, DC WASHINGTON CONTRACTOR AWARDS

*The Associated General Contractors (AGC) of Metropolitan Washington, DC Washington Contractor Awards honor the year's best construction projects in the region.*

**Metropolitan Park**  
Office/Retail

Photo by: Quentin Penn-Hollar



Photo by: Christy Radecic



Photo by: MCGMEDIA



## ENR BEST REGIONAL PROJECT AWARDS

*Engineering News-Record's (ENR) Best Regional Project Awards recognize project teams for their teamwork, safety, innovation, and quality.*

**ENR California**  
**San Diego State University (SDSU) Snapdragon Stadium**  
Best Project,  
Sports/Entertainment

**Orange County Museum of Art**  
Best Project,  
Cultural/Worship

**ENR MidAtlantic**  
**CFG Bank Arena**  
Best Project,  
Sports/Entertainment

**Metropolitan Park**  
Best Project,  
Office/Retail/Mixed-Use

**Riverside Heavy Maintenance Building**  
Merit Award,  
Airport, Transit

**ENR Midwest**  
**Kansas City International Airport New Single Terminal**  
Merit Award,  
Airport/Transit

## CLARK OPENS OFFICES IN LOS ANGELES AND ATLANTA



Photo by: Anastasia Augustson

Clark continues to expand its national footprint, with new offices in Atlanta and Los Angeles designed to serve local clients and community stakeholders.

Clark's presence in both cities dates back to the 1980s, with the construction of the Central Passenger Terminal Complex at Hartsfield-Jackson Atlanta International Airport and the Ronald Reagan State Office Building in Los Angeles. In the years since, Clark has delivered more than 100 projects in the two cities.

In Atlanta, construction is underway on the Hartsfield-Jackson Plane Train Tunnel West Expansion, which will extend the capacity of

the people mover system at the world's busiest airport by 700 feet once completed in 2024.

In Southern California, Clark's ongoing portfolio of work includes the Los Angeles County Museum of Art Building for the Permanent Collection, a 110,000-square-foot structure that will be completed in 2024. It incorporates seismic technology to protect museum goers and priceless art.

Atlanta joins Clark's other office locations throughout the south, including Richmond, Houston, and Nashville. Los Angeles is Clark's fourth office in California, in addition to Irvine, San Diego, and San Francisco. ■

## CLARK TEAM MEMBERS RECOGNIZED AS 2024 ENR TOP YOUNG PROFESSIONALS

Engineering-News Record (ENR) recently recognized two members of the Clark team as 2024 Top Young Professionals.

This annual awards program honors individuals in each region who have built extraordinary industry careers in a short amount of time; judging criteria includes industry expertise, leadership, and community service.

ENR California recognized Project Executive KK Clark (left) as a Top Young Professional.

KK joined Clark in 2013 and has worked on many of Clark's most notable projects along the West Coast. She currently oversees project delivery efforts at the UCSD Pepper Canyon West Student Housing project.

ENR MidAtlantic recognized Project



Executive Nathan Scalla (right) as a Top Young professional.

Nathan joined Clark in 2015 and has been instrumental in delivering some of Clark Water's largest infrastructure projects. He currently oversees the acquisition of new projects and provides executive oversight on project delivery for Clark Water's projects on the East Coast. ■

## CLARK ANNOUNCES NEW VICE PRESIDENTS

Clark is pleased to announce that the following executives have been promoted to vice president:



### JOSH ELLERS

Josh provides strategic oversight for projects in Clark's Western Group, including California and Nevada.



### BRANDON SHAW

Brandon focuses on cultivating relationships, overseeing project procurement, and driving operational excellence in central Virginia.



### KEON WEST

Keon oversees high-profile sports and entertainment projects in California.

# BUILDERS AT HEART WITH Wesley Pincince



During Wesley's time in the Marine Corps, he was stationed in Okinawa, Japan.

**In the Builders at Heart series,** we highlight the passions and backgrounds of the Clark team – the things that shape us – that allow us to tackle challenges head-on, solve complex problems, and build what matters.

We recently sat down with Wesley Pincince, a project engineer with Clark's Southeastern Group, to learn about his background and what inspired him to become a builder.

**Tell us about your background.** My dad was a construction worker, so I grew up around construction from a young age. I followed in his footsteps, doing home repairs, apartment renovations, and

specialty projects before I joined the Marine Corps in 2018. I worked in the Engineer and Utilities field as a Water Support Technician, helping to purify and supply water for Marines in remote areas.

**What obstacles did you overcome to get where you are today professionally?**

While in the Marine Corps, I had a traumatic brain injury (TBI) and battled with a brain tumor and brain cancer. I didn't know if I could ever work in a professional setting again as a disabled veteran. But Clark has been a great place to work and feel supported as I continue to receive treatment while pursuing my professional career.

**What type of project are you currently working on? What are your responsibilities?**

I work on the Walter Reed National Military Medical Center addition project. When I first started on this project, I worked night shifts overseeing the installation of precast and glass. Now, I manage all skin operations and work with the safety team to ensure we meet all environmental requirements.

**What are you most proud of accomplishing, either personally or professionally?**

Personally, I am very proud to have served in the United States Marine Corps and competed on the United States Men's Paralympic soccer team. Professionally, I am proud to be constructing this world-class hospital for those serving our country. It is an extremely unique opportunity, and I consider myself lucky to be a small part of it.

**What advice do you have for someone looking to start a career in construction?**

Talk to people who work in construction. Ask questions, find mentors, and learn from those who have been in the industry for years. They have knowledge and experience from multiple projects they can pass on to you if you are willing to put yourself out there.

**What do you find most gratifying about working in the construction industry?**

Before joining Clark, I had a unique interest in the Walter Reed project as I lived on the Walter Reed military base as a patient and walked past the project every day. The idea of being a part

of building the addition to the hospital where I am a patient was a large part of the reason that I was drawn to working for Clark. I personally know many people who will be treated at the hospital, and knowing that this building is for them makes it a really special project for me.

*“Taking a vision, whether it be your own or someone else's, and turning it into a reality is one of the greatest feelings.”*

**Why are you a builder?**

When I first started building, I enjoyed seeing what my own two hands could make. Now that I cannot do as much manual labor, I enjoy being on the general contractor side to oversee the work and still be a part of the construction of a project. The best part of being a builder for me is seeing something you have put time and effort into come together and go from a drawing on a piece of paper into a tangible place you can look at and be proud of. Taking a vision, whether it be your own or someone else's, and turning it into a reality is one of the greatest feelings. ■



To read more profiles of the individuals who make up the diverse Clark team, scan the QR code.

# THE WAY WE WERE



Left: In 2012, seventeen participants took part in the inaugural Strategic Partnership Program in Southern California.

Bottom: A decade later, Molly [second from left] has helped the flourishing program support more than 250 graduates.

**IN 2012,** seventeen emerging business leaders completed Clark's inaugural Strategic Partnership Program [SPP] in Southern California. Under the leadership of small business champion **Molly Huddleston**, the program has flourished over the past 10 years, with more than 250 business owners graduating since that original cohort. Through her passion and commitment, the program has helped position dozens of small business leaders to work on Clark projects and realize long-term growth and success in the industry.

In total, Clark has awarded nearly \$270 million in contracts to Southern California SPP alumni. Participating business owners and the individuals who make up their workforce have supported the successful delivery of projects that shape the region's landscape, including the Pacific Visions Wing at the Aquarium of the Pacific, The Kia Forum, Naval Hospital at Camp Pendleton, Long Beach Civic Center, San Diego State University's Snapdragon Stadium, and many more.

"We are trying to help small businesses get to the next level. We rely on qualified small businesses to help us deliver our



projects. In addition to teaching SPP participants critical construction and business skills and strategies, this program is also designed to show them is how we do business, what we expect from our small business partners and what it takes to get a contract."

In the wake of Molly's retirement, her long-standing impact can be seen in the SPP graduates who are achieving smart growth and taking their businesses to new heights. ■



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Solaire  
Bethesda, Maryland  
Photo by: Aleksey Kondratyev

